

# Governance and Leadership Group



### *What is the Governance and Leadership Group?*

The purpose of Local Government as defined in the Local Government Act 2002 is to:

- Enable democratic local decision-making and action by and on behalf of communities; and
- Promote the social, economic, environmental and cultural well-being of communities, in the present and for the future.

The Hauraki District Council has stated its governance and leadership role in achieving this purpose is to ensure the successful:

- Provision of services and facilities; and
- Advocacy on behalf of the community; and
- Use and management of resources

for all who live in or visit the Hauraki District.

### *What activities are included in Governance and Leadership?*

- Democracy
- Iwi Liaison
- Policy Development
  - Strategic Planning
  - Resource Management Policy Development

### ***Rationale for Governance and Leadership – why are these activities included?***

The activities undertaken in the Governance and Leadership group collectively provide the governance and policy development required to enable Council to meet legislative requirements in order to:

- Formulate the District's strategic direction in conjunction with the community needs – in this document, the Hauraki Community Plan 2009–19.
- Deliver the Hauraki Community Plan, the Annual Plan, District Plan, the Annual Report and the Community Outcomes Monitoring Report.
- Determine the services and activities to be undertaken by Council.
- Consult with the community on all significant issues.
- Manage principle risks.
- Set local policy and legislation in the best interests of the Hauraki Community.
- Administer various statutes and regulations.
- Ensure the integrity of management control systems.
- Safeguard public interest.
- Report to ratepayers and residents.

#### ***Democracy***

Primary rationale: Through the local election process, the Council has a responsibility to provide community leadership and stewardship, make decisions and involve the community in long-term strategic planning. Council has a statutory responsibility to provide this activity under a number of Acts including the Local Government Act 2002 and the Local Electoral Act 2001.

#### ***Iwi Liaison***

Primary rationale: The purpose of Iwi Liaison is to independently facilitate input from the Maori community into democratic and community decision-making processes. Council has a statutory responsibility for this activity under the Local Government Act 2002 and the Resource Management Act 1991.

#### ***Policy Development***

Primary rationale: To formulate strategic direction in all policies, by-law and planning matters. Drivers for policy development arise predominantly from legislative requirements, particularly the Local Government Act 2002 and the Resource Management Act 1991.

The key strategic documents include the Hauraki Community Plan, Annual Plans and the District Plan.

The Resource Management Act 1991, through the District Plan, provides a policy framework for the integrated management of the effects of the use, development or protection of land and associated natural and physical resources of the Hauraki District.

Council takes into account the Community Outcomes when considering policy development and implementation issues.

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### *How and which community outcomes do Governance and Leadership contribute to?*

| Community Outcomes   | How Council currently contributes to this Outcome  |
|--|--|
| <b>Vibrant and sustainable businesses and business economies in our district.</b>  | <ul style="list-style-type: none"> <li>▪ Maintains and operates an Operative District Plan which sets out environmental objectives and standards which, having taken into consideration community views, attempts to balance economic growth with environmental well-being.</li> <li>▪ Provides opportunities for the establishment of businesses etc. through zoning and appropriate objectives, policies and rules in the District Plan.</li> <li>▪ Identifies heritage sites and protects them through the District Plan, which in turn leads to tourism opportunities.</li> <li>▪ Works and consults with local Iwi in order to provide Maori with opportunities to participate in decision-making.</li> </ul>                               |
| <b>Integrated provision of quality health and social services throughout our district.</b>   | <ul style="list-style-type: none"> <li>▪ Advocates at both a staff and Councillor level for social service agencies.</li> <li>▪ Forms partnerships with social service forums such as Better Futures Hauraki and commits to actions and funding.</li> </ul>  |
| <b>Maintain and protect the vibrancy of rural communities within our district.</b>   | <ul style="list-style-type: none"> <li>▪ Maintains and operates an operative District Plan which sets out environmental objectives and standards which, having taken into consideration community views, attempts to balance economic growth with environmental well-being.</li> <li>▪ Considers community views when drafting or reviewing policy.</li> </ul>   |
| <b>Cultural values of the Tangata Whenua throughout the district be respected and supported through further development of consultation, participation and partnerships.</b> | <ul style="list-style-type: none"> <li>▪ Council develops Memoranda of Partnership with some Tangata Whenua groups in order to facilitate improved understanding and communication between Council, staff and Maori and providing advice to Council on Maori issues, perspectives, and protocols. Council has four Memoranda of Partnerships with Hauraki Iwi.</li> <li>▪ Ensures effective representation in local government through the provision of opportunity for Maori input.</li> <li>▪ Ensures that Tangata Whenua are advised of any activity that may impact on cultural values within the rural communities.</li> <li>▪ Consults with Iwi on all policies, District Plan, long term strategies and by-laws as applicable.</li> </ul> |
| <b>Our Hauraki Youth be provided with greater opportunities to participate in the decision-making processes pertaining to the development of our communities.</b>            | <ul style="list-style-type: none"> <li>▪ Developed a Youth Policy for Hauraki District.</li> <li>▪ Advocates for Hauraki District Young achievers, by Councillors participating in ceremonies.</li> <li>▪ Uses partnership approaches through schemes such as the apprenticeship scheme to involve Hauraki Youth.</li> </ul>   |
| <b>Hauraki District Residents be given the opportunity to participate in educational and training programmes.</b>  | <ul style="list-style-type: none"> <li>▪ Leads and advocates for the Districts residents to be given the opportunity to participate in educational programmes, of which some are organised through Council and others are reported in the Hauraki Herald Council page.</li> </ul>  |
| <b>We encourage increased opportunities to participate in recreational, sporting and cultural activities.</b>  | <ul style="list-style-type: none"> <li>▪ Councillors lead the management of our recreational and sporting activities through decisions made on behalf of the community on Council activities.</li> <li>▪ Provides Active and Passive Reserve Zoning within the District Plan.</li> <li>▪ Provides Department of Conservation and conservation (Indigenous Forest) zoning within the District Plan.</li> <li>▪ Identifies heritage sites and protects them through the District Plan, which in turn leads to tourism opportunities.</li> </ul>  |

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| Community Outcomes   | How does Governance and Leadership contribute?  |
|--|---|
| <b>Management of our Natural and Physical environment in a sustainable manner.</b>   | <ul style="list-style-type: none"> <li>▪ Maintains an operative District Plan in order to preserve the physical environment and restrict non compliant activities.</li> <li>▪ Councillors lead the management of our environment through decisions made on behalf of the community on Council activities.</li> <li>▪ Develops indicators for growth within the District Plan, for which network services should plan infrastructure.</li> </ul>   |
| <b>Long term planning to ensure that our future infrastructure requirements meet the growth and development opportunities of our district.</b> | <ul style="list-style-type: none"> <li>▪ Councillors lead the management of our environment through decisions made on behalf of the community on Council activities.</li> <li>▪ Works and consults with Local Iwi in order to provide Maori with opportunities to participate in decision making.</li> <li>▪ Provides an Operative District Plan with identified areas for growth, growth control and associated infrastructure.</li> <li>▪ Maintains an ongoing Asset Management Plan process to ensure the long term prudent management of its assets.</li> <li>▪ Provides through this Plan information which outlines how Council will develop plans which can then be monitored. The Plan provides for wide consultation of all ratepayers and residents of the Hauraki District.</li> <li>▪ Provides assumptions both general and financial on which to base predictions for the future of Hauraki on.</li> </ul> |

### *How does this activity promote sustainability?*

Council's focus, when making decisions, takes into consideration a sustainable management/development approach that ensures the reasonably foreseeable needs of future generations are taken into consideration. In summary this activity helps Council to act sustainably by:

|                           |   |
|---------------------------|---|
| <b>All activities</b>     | <ul style="list-style-type: none"> <li>▪ Enabling the community to have its say in decisions that will affect the future of the District.</li> </ul>  |
| <b>Governance</b>         | <ul style="list-style-type: none"> <li>▪ Providing democracy and leadership in order to ensure prudent management for the future for the Hauraki District and ensuring consideration of the four well-beings in decision-making.</li> </ul>   |
| <b>Iwi Liaison</b>        | <ul style="list-style-type: none"> <li>▪ Ensuring the cultural well-being of the community is considered.</li> </ul>  |
| <b>Strategic Planning</b> | <ul style="list-style-type: none"> <li>▪ Researching and investing time in the provision of forecasting, in order to best evaluate the impact of decisions on future generations.</li> </ul>  |
| <b>RMA Policy</b>         | <p>Provisions of a District Plan that:</p> <ul style="list-style-type: none"> <li>▪ Have particular regard to the ethic of stewardship (kaitiakitanga) and intrinsic values of ecosystems.</li> <li>▪ Ensure consideration of natural hazards and developing risk management methodologies.</li> <li>▪ Protect the natural character of the coastal environment, wetlands, lakes, rivers and their margins.</li> <li>▪ Protect outstanding natural features and landscapes.</li> <li>▪ Protect areas of significant indigenous vegetation and significant habitats of indigenous fauna.</li> <li>▪ Protect historic heritage.</li> <li>▪ Encourage and provide for all stakeholders (the public) to have a say in the development of the District Plan.</li> <li>▪ Provide appropriate development controls.</li> </ul> |

## Current Policies, Plans and Strategies

| Type of Plan                                    | Description and Objective   |
|---|---|
| <b>Operative District Plan</b>                  | The District Plan provides a framework for the sustainable management of the environment and assists Council to carry out its functions in order to achieve the purpose of the Resource Management Act 1991.  |
| <b>Hauraki Community Plan</b>                   | This plan sets out the strategic direction for Council, the community and other stakeholders over a 10 year period. It details the Community Outcomes to be progressed over that period. It is reviewed every three years.  |
| <b>Annual Plan</b>                              | The annual plan sets out the budgeted costs of the programmes and activities intended to be carried out by the Council during each year along with the source of funding. The Annual Plan is produced in the years between the Hauraki Community Plan.  |
| <b>Annual Report</b>                            | The Annual Report assesses Council's performance against its proposed policies, objectives, activities, performance targets, indicative costs and sources of funds as specified in its Annual Plan for that year.   |
| <b>Planning and Environmental Business Plan</b> | The business plan sets out the direction for the Planning and Environmental Services Department, for the next year, with some areas forecasting outwards for three years. The business plan includes budgetary allowances and internal measuring tools. The Planning and Environmental Services department is made up many of the staff and actions of the RMA Policy activity, the Iwi Liaison activity and the Policy Development activity. |

## Key issues that affect more than one activity

### Key Strategic Documents

The majority of policies, plans and strategies written or reviewed by the Policy Development activity have the potential to affect current activities and potential additional activities of Council.

### District Plan

With the initial consultation for the District Plan Review programmed for 2009, it is likely that there will be changes seen across a number of activities in order to implement the new policies and objectives of the Plan.

### Triennial Survey

Every three years Council conducts a survey of its residents in order to quantify the level of satisfaction with core Council services. The next survey is programmed for 2010. The results of this survey could guide changes in the way in which Council provides its services.

### Elections

The next Local Government election is in 2010. Although the Hauraki Community Plan sets the strategic goals for the Hauraki District Council, there may be some changes driven by changes in elected membership, which may impact on some Council activities.

Central Government elections were held in November 2008. As a consequence of these elections and the subsequent change in Government, there may be changes in policy directives from Central Government.

### Community Outcomes

Council is required by the Local Government Act 2002 to review the Community Outcomes every six years. The first review of these Outcomes will take place in 2011 in time for the Hauraki Community Plan 2012-22. The result of this review may lead to Council changing its focus for future planning.

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### *What are the significant positive and negative effects?*

Where possible Council is already addressing the negative effects associated with the provision of services, however some mitigation is costly and therefore often not a viable option for Council. The column showing how Council remedies the negative effects includes the current methods Council is using and does not list all of the options available to Council.

| Activity                  | Positive  | Negative   | How do we remedy the Negative Effects?  |
|---------------------------|---|--|---|
| <b>All Activities</b>     | <ul style="list-style-type: none"> <li>Opportunity for partnerships with the community to progress initiatives.</li> <li>Provide business that is open and transparent.</li> <li>Long term certainty and consistency, needs of future generations considered.</li> <li>Democratic decision process with transparent community consultation.</li> <li>Having local advocacy at a national level when advocating or representing on national policy, wider participation and representation.</li> </ul> | <ul style="list-style-type: none"> <li>Particularly strong and proactive voices and specific interest groups can potentially have considerable influence over the democratic decision-making process.</li> <li>Expectation that Council will be involved in all Community Outcomes initiatives.</li> <li>Balancing the needs and wants of all the well-beings, including residents versus out of district ratepayers.</li> </ul> | <ul style="list-style-type: none"> <li>Education and awareness of Councillors and staff, of issues pertaining to proactive voices.</li> <li>Education of the community that Community Outcomes are not the sole responsibility of Council.</li> <li>Ensuring out of town ratepayers have the same opportunities to have their say as those living in the District.</li> </ul> |
| <b>Democracy</b>          | <ul style="list-style-type: none"> <li>Reflects current community views through representatives.</li> <li>All members of community have the right to have their say.</li> <li>Consistency for the 3 year term and longer.</li> </ul>  | <ul style="list-style-type: none"> <li>Changes in elected members potentially have the ability to change strategic direction.</li> </ul>   | <ul style="list-style-type: none"> <li>Record keeping of decisions made, with the ability to make reference to the minuted decisions when needed.</li> </ul>  |
| <b>Iwi Liaison</b>        | <ul style="list-style-type: none"> <li>Strengthens capacity of Maori to take part in local government and its decision-making processes.</li> </ul>   | <ul style="list-style-type: none"> <li>Communication with all of the appropriate groups can be difficult for Council.</li> <li>Policy can be seen to be advantageous for Maori and disadvantageous for other cultures.</li> </ul>  | <ul style="list-style-type: none"> <li>Attempting to keep in touch with all appropriate Iwi.</li> <li>Education of the community about decisions made.</li> </ul>   |
| <b>Policy Development</b> | <ul style="list-style-type: none"> <li>Service delivery is contained in a policy framework.</li> <li>The District Plan provides the policy framework to provide growth and development in the Hauraki District, while ensuring individual proposals are appropriately assessed to ensure their negative effects can be avoided, remedied or mitigated.</li> </ul>   | <ul style="list-style-type: none"> <li>Some policy decisions take time to consult upon and therefore may take some months (or even years) to develop.</li> <li>Policy can often be of advantage to some individuals or groups at the expense of others.</li> <li>The time and cost of carrying out changes to the District Plan.</li> </ul>  | <ul style="list-style-type: none"> <li>Prudent timekeeping.</li> <li>Equal opportunities for making submissions and provision of information.</li> </ul>  |

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### What are the costs of operating the Governance and Leadership Group?

|                                     | Forecast<br>2009-10<br>\$000's | Forecast<br>2010-11<br>\$000's | Forecast<br>2011-12<br>\$000's | Forecast<br>2012-13<br>\$000's | Forecast<br>2013-14<br>\$000's | Forecast<br>2014-15<br>\$000's | Forecast<br>2015-16<br>\$000's | Forecast<br>2016-17<br>\$000's | Forecast<br>2017-18<br>\$000's | Forecast<br>2018-19<br>\$000's |
|-------------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| <b>OPERATING EXPENDITURE</b>        |                                |                                |                                |                                |                                |                                |                                |                                |                                |                                |
| Democracy                           | 1,419                          | 1,444                          | 1,434                          | 1,478                          | 1,545                          | 1,586                          | 1,570                          | 1,662                          | 1,648                          | 1,705                          |
| Policy Development                  | 743                            | 733                            | 660                            | 657                            | 651                            | 712                            | 713                            | 713                            | 784                            | 786                            |
| Iwi Liaison                         | 48                             | 52                             | 53                             | 54                             | 56                             | 57                             | 58                             | 60                             | 62                             | 63                             |
|                                     | <b>2,210</b>                   | <b>2,229</b>                   | <b>2,147</b>                   | <b>2,189</b>                   | <b>2,252</b>                   | <b>2,355</b>                   | <b>2,341</b>                   | <b>2,435</b>                   | <b>2,494</b>                   | <b>2,554</b>                   |
| <b>LESS OPERATING REVENUE</b>       |                                |                                |                                |                                |                                |                                |                                |                                |                                |                                |
| Fees and Charges                    | 1                              | 1                              | 6                              | 7                              | 7                              | 7                              | 7                              | 7                              | 7                              | 8                              |
| General Rates                       | 2,103                          | 2,126                          | 2,134                          | 2,255                          | 2,279                          | 2,299                          | 2,413                          | 2,458                          | 2,491                          | 2,620                          |
|                                     | <b>2,104</b>                   | <b>2,127</b>                   | <b>2,140</b>                   | <b>2,262</b>                   | <b>2,286</b>                   | <b>2,306</b>                   | <b>2,420</b>                   | <b>2,465</b>                   | <b>2,498</b>                   | <b>2,628</b>                   |
| <b>OPERATING SURPLUS/(DEFICIT)</b>  | <b>(106)</b>                   | <b>(102)</b>                   | <b>(7)</b>                     | <b>73</b>                      | <b>34</b>                      | <b>(49)</b>                    | <b>79</b>                      | <b>30</b>                      | <b>4</b>                       | <b>74</b>                      |
| <b>FUNDED BY</b>                    |                                |                                |                                |                                |                                |                                |                                |                                |                                |                                |
| Transfers to/(from) General Reserve | (106)                          | (102)                          | (7)                            | 73                             | 34                             | (49)                           | 79                             | 30                             | 4                              | 74                             |
|                                     | <b>(106)</b>                   | <b>(102)</b>                   | <b>(7)</b>                     | <b>73</b>                      | <b>34</b>                      | <b>(49)</b>                    | <b>79</b>                      | <b>30</b>                      | <b>4</b>                       | <b>74</b>                      |

# Governance & Leadership Group

Democracy

## Democracy



*Mayor*

Mr John Tregidga, J.P.

(07) 862 8956

*Iwi Liaison Portfolio*

### Waihi Ward Councillors and their Portfolios



Mr Sel Baker, J.P.  
*Chairperson*  
(07) 863 8683

*Property Portfolio*



Mr Mike Hayden  
*Deputy Chairperson*  
(07) 863 7292

*Economic  
Development  
Portfolio*



Mrs Mary  
Carmine  
*Deputy Mayor*  
(07) 863 8740

*Policy Portfolio*



Mr Harry  
Shepherd  
(07) 863 7589

*Sport and  
Recreation  
Portfolio*



Mr Colin Francis  
(07) 863 7644

*Civil Defence  
Portfolio*

### Plains Ward Councillors and their Portfolios



Mr Bruce Gordon  
*Chairperson*  
(07) 867 7436

*Finance Portfolio*



Mr Don Challis,  
J.P.  
*Deputy Chairperson*  
(07) 867 7097

*Water and  
Wastewater  
Portfolio*



Mrs Gill Leonard,  
J.P.  
(07) 867 7535

*Social  
Development  
Portfolio*



Mr Greg Harris  
(0274) 851 072

*Solid Waste  
Portfolio and  
Roading Portfolio*

### Paeroa Ward Councillors and their Portfolios



Mrs Julie Bubb,  
J.P.  
*Chairperson*  
(07) 862 7188

*Community  
Services Portfolio*



Mr Paul Milner  
*Deputy Chairperson*  
(07) 862 8653

*Youth Portfolio*



Mr Tom Meyers  
(07) 862 8685



Mr James Thorp  
(07) 862 7782

*Heritage, Arts and  
Culture Portfolio*

### What is Democracy?

Local Government in New Zealand is operated through a local democratic system. Democracy for Hauraki District is defined as the governance of the Hauraki District by the district's residents through their elected representatives. Democratic representation is currently considered to be the most appropriate way for the community voice to be heard; the Local Government Act, 2002 and the Local Electoral Act 2001, determines methods to ensure each community is fairly represented.



For the Hauraki District, the Hauraki community has elected 14 representatives from across the Paeroa, Hauraki Plains and Waihi Wards to:

- provide governance and leadership to the community; and
- assess community related issues which affect the Hauraki District and make informed decisions on behalf of residents, ratepayers and stakeholders.

### How does Council provide this activity?

#### Mayor and Councillors (Elected Members)

The Mayor and Councillors are elected every three years. Their role is to provide governance and leadership to the community and to assess community related issues which affect the Hauraki District and make informed decisions on behalf of residents, ratepayers and stakeholders.

Council exercises its responsibilities under the Local Government Act 2002 and approximately 100 other Acts and associated regulations. Elected Members must also comply with the Council's Code of Conduct policy.

Key documents which Council and its communities are guided by are the Hauraki Community Plan, the Annual Plan, Annual Report, District Plan and the Community Outcomes Monitoring Report. Council provides governance, leadership and direction in



### Balancing of well-beings

#### The Sustainability Tuner

| Score | Economic | Environmental | Social | Cultural |
|-------|----------|---------------|--------|----------|
| 5     |          |               |        |          |
| 4     |          |               |        |          |
| 3     |          |               |        |          |
| 2     |          |               |        |          |
| 1     |          |               |        |          |
| 0     |          |               |        |          |
| -1    |          |               |        |          |
| -2    |          |               |        |          |
| -3    |          |               |        |          |
| -4    |          |               |        |          |
| -5    |          |               |        |          |

Please see page 88 for an explanation of how to use the sustainability tuner and appendix 8 for the criteria.

community management through consultation, decision-making, advocacy, facilitation and monitoring.

Section 14 of the Local Government Act 2002 defines the principles that Council must act in accordance with. A summary of these principles are that Council should:

- Conduct all its business in an open and transparent manner.
- Deliver its services effectively.
- Make itself aware of community views.
- Have regard to the view of its communities.

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## Democracy

When making decisions the Council should take account of:

- The diversity of its community's interests.
- The interests of the communities in the future.
- The effect of its decisions on community well-being.

The Council should also:

- Work with other councils and groups to ensure collaborative objectives are achieved.
- Operate any commercial operation with sound business practices.
- Manage resources on behalf of the Hauraki District community and use them effectively.
- Provide opportunity for Maori to take part in decision-making processes.

The Council, in taking a sustainable approach, should take into account:

- The social, economic and cultural well-being of the people and communities.
- Maintenance and enhancement of the environment.
- The reasonably foreseeable needs of future generations.

Council is required by the Local Government Act 2002 to actively progress towards the achievement of Community Outcomes identified by the community. These Outcomes currently guide Council's decisions on a day to day basis and help give Council the mandate to be involved with a number of activities outside of its core function.

Council is required to prepare a Local Governance Statement which explains more fully its role, how it operates and other information on its local authority responsibilities. This Local Governance Statement is fully reviewed after each election.

Triennial surveys are conducted to assess the effectiveness of Council services and help to ensure Council is statistically aware of the community perspective.

## Council Structure

Councillors are elected from three wards as follows:

- Waihi Ward: 5 Councillors
- Paeroa Ward: 4 Councillors
- Plains Ward: 4 Councillors

The Mayor is elected from the District at large.

## Meetings and Committees

Council meets on the last Wednesday and the third to last Wednesday of each month at the Paeroa Council Office, commencing at 9:00am. Extraordinary meetings are scheduled as required. Council has six Standing Committees:

- Paeroa Ward Committee
- Waihi Ward Committee
- Plains Ward Committee
- Hearings Committee
- District Plan Committee
- Consultative Water and Waste Committee

Council reviews the committee structures after each triennial election. The last review of committee structures was in 2007. The next review will be in 2010.

## Council Organisations

A Council Organisation is an organisation where Council has an appointee; it also requires the appointee to formally have one vote.

Council appoints representatives to a large number of community organisations and each representative has a responsibility to monitor performance of that organisation and report to Council. This requirement was introduced through the Local Government Act 2002.

## Representation

Elected members are appointed to a number of different forums, committees, groups and

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### Democracy

organisations in order to represent Council. The advantage of this is that it allows Councillors to get a better understanding of the views of their constituents (community) and pass on the wider community view when necessary.

Currently, Council is represented on the following groups amongst others:

- Creative N Z
- Regional Land Transport Committee
- Hauraki Coromandel Development Group
- Regional Passenger Transport Committee
- Regional Council Waihou Valley Scheme and Piako River Scheme Liaison Committee
- Tourism Coromandel
- Hauraki Gulf Forum
- Joint Golden Cross Mine Closure Committee (with Waikato Regional Council)
- Thames Valley Combined Civil Defense Emergency Management Committee
- Go Waihi
- Positive Paeroa
- Positively Promoting the Plains
- Waihi Community Consultative Group (Council)
- Waihi Community Consultative Group (Waihi Ward)
- Waikato Primary Health Organisation
- Better Futures Hauraki



More information on the Councillors and their responsibilities can be found in the Council's Local Governance Statement which can be viewed at [www.hauraki-dc.govt.nz](http://www.hauraki-dc.govt.nz). There is also additional information about Councillors, committees of Council, Council Agendas and Council Minutes on the website.

### Current Levels of Service and how Council measures them

| Current Levels of Service   | Baseline 2007/08                  | Target 2009/10 | Target 2010/11 | Target 2011/12 | 2012-19  |
|---|-----------------------------------|----------------|----------------|----------------|--|
| <p><b>Council will conduct all its business in an open and transparent manner.</b></p> <p><u>Measure and method of measurement</u><br/>All procedural requirements are met in accordance with the Local Government Act 2002, Local Government Official Information and Meetings Act 1987, Standing Orders and other appropriate legislation, as measured by complaints upheld by the ombudsmen.</p> | No complaints                     |                |                |                | Maintain no complaints being upheld by the ombudsman.                      |
| <p><u>Measure and method of measurement</u><br/>Agendas for meetings (other than extra-ordinary meetings) of Council and its committees are publicly available (either via the internet, or in Council service centres or at Council libraries), as measured by Council Secretary's checklist.</p>  | 11 out of the 12 months available |                |                |                | Agendas are publicly available two clear working days before each meeting. |

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### Democracy

| Current Levels of Service   | Baseline 2007/08 | Target 2009/10              | Target 2010/11 | Target 2011/12 | 2012-19 |
|---|------------------|-----------------------------|----------------|----------------|---------|
| <p><b>When making decisions Council will take account of community views.</b></p> <p><u>Measure and method of measurement</u><br/>All decisions that are deemed to be significant use the decision-making matrix and associated Significance Policy, as measured by Council minutes and associated evidence of decision made.</p> | 100%             |                             |                | 100%           |         |
| <p><b>Councillors will provide satisfactory governance and leadership for the community.</b></p> <p><u>Measure and method of measurement</u><br/>Public satisfaction in Council's Governance and Leadership, as recorded by the triennial residents' survey.</p>  | 54%              | >75% of residents satisfied |                | Increasing     |         |
| <p><u>Contribution to Community Outcomes</u></p> <ul style="list-style-type: none"> <li>We want to have our say in the Districts future.</li> </ul>   |                  |                             |                |                |         |

### Possible impacts on Levels of Service

| Level of Service   | Possible impacts on Levels of Service  |
|--|--|
| <p><b>Council will conduct all its business in an open and transparent manner.</b></p> | <ul style="list-style-type: none"> <li>Electoral System - Triennial elections occur every three years with the next election being scheduled for October, 2010. Elections may cause a change in the elected membership and this provides for the potential of a change in direction or emphasis from that determined by the previous elected Council. This in turn could require a proposed change to the levels of service provided by Council.</li> </ul>  |
| <p><b>When making decisions Council will take account of community views.</b></p>      | <ul style="list-style-type: none"> <li>Climate change and sustainability are key issues which have been developing over the last decade. Increasingly, Councils are being encouraged by Central Government to act in a sustainable manner and nationally driven mandatory policies may be developed.</li> <li>Social issues are an increasingly important matter for Hauraki District. There is a clear mandate from the community to improve the integrated provision of quality health and social services within the Hauraki District and Council is involved as an advocate and partner in this role.</li> <li>In the future it is likely there will be additional changes to policies for example in relation to liquor, gambling and the sale of spray cans. This will have an effect on Council and its core activities, most likely by increasing Council's responsibilities on a regulatory basis.</li> </ul> |

# Governance & Leadership Group

## Democracy

| Level of Service   | Possible impacts on Levels of Service  |
|--|--|
| Councillors will provide satisfactory governance and leadership for the community. | <ul style="list-style-type: none"> <li>▪ There are a number of potential changes that can be made to the way in which the elected members govern the Hauraki District. Many of these potential changes come about through legislation and others come about through community involvement. The following are some changes that could potentially happen during the ten year span of this document:</li> <li>▪ Electoral System Review 2008 - Prior to each triennial election, Council must decide which electoral system to use.</li> <li>▪ First Past the Post (FPP) - candidate/s who receive/s the highest number of votes become elected.</li> <li>▪ Single Transferable Vote (STV) the candidates attaining votes sufficient to satisfy the calculated quota, either initially or following transfer of preferentially cast votes, become elected.</li> <br/> <li>▪ In 2008 Council decided not to change the system for the 2010 election which will be conducted under the FPP system. Irrespective of the timing of the Council review calendar, valid community initiated polls can be demanded.</li> <li>▪ Maori Representation - Every six years Council must review the addition of a Maori seat for election purposes, to decide if it is appropriate for Hauraki. In 2005 Council decided not create a Maori electoral seat. The next review will be in 2011. Irrespective of the timing of the Council review, valid community initiated polls can be demanded.</li> <li>▪ Representation Arrangements - Every six years Council must review the structure of its representation. In 2006 Council conducted a review and resolved to retain the present arrangements. The next review is scheduled for 2012. The community has the right to appeal Council's decision following a review.</li> </ul> |

## What is the cost of operating the Democracy activity?

|                                      | Forecast<br>2009-10<br>\$000's | Forecast<br>2010-11<br>\$000's | Forecast<br>2011-12<br>\$000's | Forecast<br>2012-13<br>\$000's | Forecast<br>2013-14<br>\$000's | Forecast<br>2014-15<br>\$000's | Forecast<br>2015-16<br>\$000's | Forecast<br>2016-17<br>\$000's | Forecast<br>2017-18<br>\$000's | Forecast<br>2018-19<br>\$000's |
|--------------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| <b>OPERATING EXPENDITURE</b>         | 1,419                          | 1,444                          | 1,434                          | 1,478                          | 1,545                          | 1,586                          | 1,570                          | 1,662                          | 1,648                          | 1,705                          |
| <b>LESS OPERATING REVENUE</b>        |                                |                                |                                |                                |                                |                                |                                |                                |                                |                                |
| General Rates                        | 1,393                          | 1,424                          | 1,461                          | 1,497                          | 1,525                          | 1,562                          | 1,594                          | 1,637                          | 1,677                          | 1,722                          |
| <b>OPERATING SURPLUS/(DEFICIT)</b>   | (26)                           | (20)                           | 27                             | 19                             | (20)                           | (24)                           | 24                             | (25)                           | 29                             | 17                             |
| <b>FUNDED BY</b>                     |                                |                                |                                |                                |                                |                                |                                |                                |                                |                                |
| Transfers to/(from) General Reserves | (26)                           | (20)                           | 27                             | 19                             | (20)                           | (24)                           | 24                             | (25)                           | 29                             | 17                             |
|                                      | (26)                           | (20)                           | 27                             | 19                             | (20)                           | (24)                           | 24                             | (25)                           | 29                             | 17                             |

### Iwi Liaison

#### What is Iwi Liaison?

The Local Government Act 2002 requires that Council recognise Maori as a specific group within the community and places a specific responsibility on Council to:

- Provide opportunities for Maori to be involved in decision-making processes.
- Develop policies for consultation with Maori.
- Foster capacity building for Maori to take part in local government processes.
- Acknowledge the relationship of Tangata Whenua with the natural environment.



The Resource Management Act 1991 also has specific provisions relating to the special status of Tangata Whenua (as opposed to Maori in general) and the requirement to take into account the Treaty of Waitangi in resource management decision-making processes.

#### How does Council provide this activity?

Council acknowledges its responsibility under the Local Government Act 2002 to:

- Have continuing consultation with Tangata Whenua.
- Consider options for capacity building of Tangata Whenua to better enable their participation in decision-making processes.

Council has appointed a senior staff member who has responsibility for Maori Liaison and in particular:

- Facilitating improved communication and understanding between Council, staff and Maori.
- Ensuring compliance with legislative requirements as they apply to Maori involvement in local government processes.

#### Balancing of well-beings The Sustainability Tuner

| Score | Economic | Environmental | Social | Cultural |
|-------|----------|---------------|--------|----------|
| 5     |          |               |        |          |
| 4     |          |               |        |          |
| 3     |          |               |        |          |
| 2     |          |               |        |          |
| 1     |          |               |        |          |
| 0     |          |               |        |          |
| -1    |          |               |        |          |
| -2    |          |               |        |          |
| -3    |          |               |        |          |
| -4    |          |               |        |          |
| -5    |          |               |        |          |

Please see page 88 for an explanation of how to use the sustainability tuner and appendix 8 for the criteria.

- Focusing on relationship building and the development of Memoranda of Partnerships between Council and Iwi groups that have Tangata Whenua status in the Hauraki District.
- Assisting the Council in developing improved communication opportunities with Tangata Whenua.
- Providing advice to Council on Maori issues and perspectives.

Council has negotiated Memoranda of Partnership with the following Tangata Whenua groups:

- Te Kupenga O Ngati Hako
- Te Runanga O Ngati Paoa
- Te Ruunanga A Iwi O Ngati Tamatera

## Governance & Leadership Group

### Iwi Liaison

- Te Runanga O Ngati Maru

Council is in the process of negotiating Memoranda of Partnerships with:

- Te Ruunanga O Ngati Puu
- Ngati Tara Tokanui
- Ngati Whanaunga

Council has a joint committee that considers issues relating to water, wastewater and

waste. This committee has appointed Iwi representatives in recognition of the special relationship between Tangata Whenua and the natural and physical environment.

Through the development of Community Outcomes, Council and the community have committed to respecting the values of Tangata Whenua and supporting them through further development of consultation, participation and partnerships.

### Current Levels of Service and how Council measures them

| Current Levels of Service   | Baseline 2007-08 | Target 2009-10                                 | Target 2010-11     | Target 2011-12 | Target 2012-19     |
|---|------------------|--|--------------------|----------------|--------------------|
| <p><b>Council will have continuing consultation with Tangata Whenua.</b><br/> <u>Measure and method of measurement</u><br/>           Council will continue to develop Memoranda of Understanding (MOU) with Hauraki Iwi, as measured by memorandum signed by Council and Iwi.</p>  | 3 MOU            |  | One additional MOU |                | Two additional MOU |
| <p><u>Measure and method of measurement</u><br/>           Council will work with Hauraki Tangata Whenua to develop the concept of a Hauraki District Iwi Liaison Forum, as measured by reports to Council</p>  | New Measure      | Initial scoping report to Council by June 2010 |                    |                |                    |
| <p><b>Provide opportunities for Maori to be involved in decision-making processes.</b><br/> <u>Measure and method of measurement</u><br/>           Council will consult with Tangata Whenua on all Council applications for wastewater and water consents, as measured by reports to the Consultative Committee on Water and Waste.</p>                      | New Measure      | Review of each application                     |                    |                |                    |
| <p><b>Acknowledge the relationship of Tangata Whenua with the natural environment.</b><br/> <u>Measure and method of measurement</u><br/>           Develop a programme for consultation with Iwi for the District Plan review, as measured by development and adoption of a consultation programme.</p>  | New Measure      | Programme developed by July 2009               |                    |                |                    |
| <p><u>Contribution to Community Outcomes</u></p> <ul style="list-style-type: none"> <li>▪ Maintain and protect the vibrancy of rural communities within our District.</li> <li>▪ Cultural values of tangata whenua throughout the District be respected and supported through further development of consultation, participation and partnerships.</li> </ul> |                  |  |                    |                |                    |

## Governance & Leadership Group

### Iwi Liaison

### Possible Impacts on Levels of Service

| Current Level of Service | Possible impacts on Levels of Service  |
|--------------------------|--|
| All Levels of Services   | Hauraki Tangata Whenua are currently involved in a number of matters critical for them including mandates for negotiations, Treaty of Waitangi negotiations, fisheries settlements and the Hauraki Gulf Forum. With the tribal importance of the above matters and varying degrees of resources the ability of Tangata Whenua to be involved in all available dialogue matters is compromised. |

### Programmed actions for 2009-19

To further develop the concept of a district-wide an Iwi Liaison Forum and finalise further Memoranda of Partnership.

Council is currently in ongoing dialogue with Tangata Whenua considering the establishment of an Iwi Liaison Forum.

All parties are hoping to develop a mechanism where the opportunity for discussion, dialogue and ongoing exchange of views can be fostered and encouraged.

The Iwi Liaison Forum is seen as a potentially valuable mechanism for furthering these relationships.

### Walking the Talk

### On Sustainability

#### Waikato Biodiversity Forum

The Hauraki District Council makes an annual contribution of \$3,000 to the Waikato Biodiversity Forum. The Forum is a partnership between research and management agencies, Iwi groups, local authorities, private land owners and communities. The Forum provides a network to share on projects with common outcomes. The Forum helps Council fulfil its responsibilities for protecting biodiversity by providing –

- Events for Council staff to get ideas on biodiversity activities across the region.
- Forum events for staff to attend, to network with other organisations and community groups carrying out biodiversity projects.
- A free advisory service (Biodiversity Advice Waikato to local Hauraki landowners) for landowners on planting, pest control, weeds, funding.
- Advice to Council on biodiversity planning and policy.

### What is the cost of operating the Iwi Liaison activity?

|                                    | Forecast<br>2009-10<br>\$000's | Forecast<br>2010-11<br>\$000's | Forecast<br>2011-12<br>\$000's | Forecast<br>2012-13<br>\$000's | Forecast<br>2013-14<br>\$000's | Forecast<br>2014-15<br>\$000's | Forecast<br>2015-16<br>\$000's | Forecast<br>2016-17<br>\$000's | Forecast<br>2017-18<br>\$000's | Forecast<br>2018-19<br>\$000's |
|------------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| <b>OPERATING EXPENDITURE</b>       | 48                             | 52                             | 53                             | 54                             | 56                             | 57                             | 58                             | 60                             | 62                             | 63                             |
| <b>LESS OPERATING REVENUE</b>      |                                |                                |                                |                                |                                |                                |                                |                                |                                |                                |
| General Rates                      | 48                             | 52                             | 53                             | 54                             | 56                             | 57                             | 58                             | 60                             | 62                             | 63                             |
| <b>OPERATING SURPLUS/(DEFICIT)</b> | -                              | -                              | -                              | -                              | -                              | -                              | -                              | -                              | -                              | -                              |

### Policy Development

#### What is Policy Development?

The policy development activity of Council provides policy advice to decision makers and the community. This advice and subsequent Elected Member directives form a draft policy which Council considers and where necessary proposes for public consultation.

Council has a responsibility to develop policy, review policy and report on policy under the Local Government Act 2002, the Resource Management Act 1991 and other legislative provisions.

When writing or reviewing policy, certain consultative requirements need to be met (are discussed on page 119).



#### Balancing of well-beings

#### The Sustainability Tuner

| Score | Economic | Environmental | Social | Cultural |
|-------|----------|---------------|--------|----------|
| 5     |          |               |        |          |
| 4     |          |               |        |          |
| 3     |          |               |        |          |
| 2     |          |               |        |          |
| 1     |          |               |        |          |
| 0     |          |               |        |          |
| -1    |          |               |        |          |
| -2    |          |               |        |          |
| -3    |          |               |        |          |
| -4    |          |               |        |          |
| -5    |          |               |        |          |

Please see page 88 for an explanation of how to use the sustainability tuner and appendix 8 for the criteria.

#### How does Council provide this activity?

The Policy Development activity provides policies for the benefit of the community not only through legislation, but also in response to community outcomes. Since the identification of the community outcomes in 2006, policies such as the Youth Policy and Positive Ageing Strategy have been developed and adopted.

Council reports to the community on policy implementation and success through its Annual Report which is usually available in October of each year.

#### Strategic Planning

The majority of Council's policy development is proposed within the 'Strategic Planning' arm of the Planning and Environmental Services Department. Responsibilities within strategic planning include the development of Council's statutory corporate policy documents which are listed below:

- Long Term Council Community Plan
- Annual Plan
- Annual Report

- Community Outcomes Monitoring Report
- Asset Management Plans
- Council Policies and Strategies
- Local Bylaws

Strategic Planning also contributes to the development of departmental business plans and internal strategies.

Council ensures the special consultative procedures associated with the adoption of policies, strategies and plans are followed. This involves consultation with the community

# Governance & Leadership Group

## Policy Development

(the extent varies depending on the significance of the subject) and usually a submission process. Council generally will advertise consultation through the Hauraki Herald and/or through key interested parties.

Key Council policies which relate to the policy development activity are the Consultation Policy and the Significance Policy, which help Council to ensure the correct method of consultation has taken place.

### Resource Management Policy Development

The Resource Management Policy Development arm of the Planning and Environmental Services Department has responsibility for the maintenance and review of the District Plan. This activity provides statutory direction to Council and the public on planning and development for the Hauraki District.

The services provided are:

- Developing and reviewing the District Plan in accordance with legislative requirements.

- Researching and processing Council initiated District Plan Changes.
- Processing privately initiated Plan Changes.

### Consultation

Those working within the Policy Development activity have a wide range of responsibilities and consult with many people through meetings and forums. Consultation is coordinated in a number of ways and through a variety of processes. An example of some of the groups and consultation techniques used are:

- Strategic Planners Network
- Local Government New Zealand
- Community Feedback Network
- Public Consultation Processes
- Special Consultative Procedure
- Specifically focused consultation

## Current Levels of Services and how Council measures them

| Current Levels of Service  | Baseline 2007/08 | Target 2009/10 | Target 2010/11 | Target 2011/12 | 2012-19 |
|--|------------------|----------------|----------------|----------------|---------|
| <p><b>Prepare Policies, Plans and Strategies required by legislation</b><br/> <u>Measure and method of measurement</u><br/>                     All policies, plans and strategies required by legislation be adopted by due dates, as measured by council checklist on each issue.</p>  | 100%             |                |                | Maintain 100%  |         |
| <p><b>Ensure major decisions are made in a democratically accountable way</b><br/> <u>Measure and method of measurement</u><br/>                     All issues that are subject to special consultative procedure meet the requirements of the Local Government Act 2002, as measured by council checklist on each issue.</p> | 100%             |                |                | Maintain 100%  |         |
| <p><b>Policy development is visible and accountable</b><br/> <u>Measure and method of measurement</u><br/>                     Key draft policy documents subject to consultation are available on Council's website by the notified date of availability, as measured by website electronic records.</p>                      | 100%             |                |                | Maintain 100%  |         |

## Governance & Leadership Group

### Policy Development

| Current Levels of Service   | Baseline 2007/08 | Target 2009/10   | Target 2010/11       | Target 2011/12       | 2012-19                                  |
|---|------------------|--|----------------------|----------------------|--|
| <b>Community Outcomes Monitoring Report published</b><br><u>Measure and method of measurement</u><br>Community Outcome Monitoring Reports are published, as measured by publication and council minutes.  | Not applicable   | Report published in 2009/10                                    | No measure this year | No measure this year | Report published 2012/13 2015/16 2018/19 |
| <b>Provide local legislation</b><br><u>Measure and method of measurement</u><br>Review of bylaws undertaken and published, as measured by council minutes.  | Not applicable   | Review of individual bylaws as required<br>Full review in 2018 |                      |                      |  |
| <b>Council meets statutory planning requirements</b><br><u>Measure and method of measurement</u><br>Proposed District Plan be notified by 30 September 2009, as measured by public notice appearing in newspapers.  | Not applicable   | Notification by 30th September 2009                            |                      |                      |  |
| <u>Contribution to Community Outcomes</u> <ul style="list-style-type: none"> <li>▪ Maintain and protect the vibrancy of rural communities within our District</li> <li>▪ Cultural values of tangata whenua throughout the District be respected and supported through further development of consultation, participation and partnerships</li> <li>▪ Management of our natural and physical environment in a sustainable manner</li> <li>▪ Long term planning ensures that our future infrastructure requirements meet the growth and development opportunities of our District.</li> </ul> <p>In addition to Community Outcomes, legislative requirements also drive some levels of service.</p> |                  |  |                      |                      |  |

### Possible impact on Levels of Service

| Current Level of Service  | Possible impacts on Level of Service   |
|---|--|
| <b>Prepare policies, plans and strategies required by legislation</b><br><br><b>Provide local legislation</b><br><br><b>Council meets statutory planning requirements</b> | <ul style="list-style-type: none"> <li>▪ Legislative changes in Central Government take place regularly. As these are passed into law, Council will develop or review policy as appropriate.</li> <li>▪ The identification of Community Outcomes has led to activities being undertaken by Council that previously Council was not involved in. From time to time there are additional collaborative responses which Council will be asked to be a part of, which may involve policy work or direction.</li> </ul> |

### Programmed actions for 2009-19

#### Local Community Plans

During 2005, Council, following an extensive community consultation process, identified the Hauraki Community Outcomes (available on page 53).

These Community Outcomes are the collective goals that the community as a whole see as the priorities for progressing. As part of the Community Outcomes process and in order to help the outcomes to be achieved, the Council has requested plans be prepared for each local community. The Council sees these plans being developed through a consultative programme. In 2009/10 Council will start liaising with the community and begin the preparation of these plans. They are expected to contain:

- The local priorities.
- The expected projects for each community.
- The needs, preferences and drivers of each community, amongst other matters of interest.

These Local Community Plans may result in a need to reconsider some aspects of the Hauraki Community Plan 2009-19, (e.g. including capital projects, maintenance programmes, levels of service etc) for particular areas of the Hauraki District.

In preparation for the Local Community Plan development process, members of the community are invited to express their interest in participating in the Local Community Plans for their areas of residence. Please contact Council and ask to speak with the Strategic Planner to register your interest.

#### Community Outcomes

The Community Outcome identification process (see page 54), which was completed in 2006, means that Council is now working with a number of organisations to progress what the community has identified as important. This approach between agencies will result in the continued need for Council consideration of additional projects and

strategies and may possibly require additional funding in the future as initiatives arise.

In conjunction with progressing Community Outcomes, Council must also monitor them and report back to the community every three years. This report will be published 2009/10 and will show how both Council and other organisations have worked in order to progress the Community Outcomes for the Hauraki District.

Council must consult with the community every six years to readdress the currency of the Community Outcomes and identify any new Outcomes the community may wish to progress. The next review is due in 2011.

#### QUICK FACTS

#### Did you Know?

#### Internationally Significant Sites

**Did You Know** that the Hauraki District contains two of the most important wetland areas of New Zealand?

**Miranda** This stretch of Coast line is recognised as an Internationally Significant Wetland under the International RAMSAR Convention (signed in Ramsar Iran). Miranda is an important feeding and roosting ground to thousands of migratory wading birds each year. Many of the birds breed on the tundra of Eastern Siberia and in Alaska. In late September through to early November they arrive exhausted and hungry at the end of the last leg of their epic journey. Some birds have been travelling for two months and over 12,000 km since they left their Arctic breeding grounds. During the summer they remain at the chenier shell banks at Miranda feeding, resting and moulting. Then in late March they will set off once again, flying north to the Arctic.

**Kopuatai Peat Dome** is also a RAMSAR site of international significance. It covers 10,201 hectares and is the largest unaltered restiad peat bog in New Zealand and is also unique globally. Fifty four species of birds have been recorded in Kopuatai (27 protected, 17 unprotected and 10 game birds). The threatened Australasian Bittern is found in the wetland along with Banded Rail, Marsh Crake and the North Island fernbird. A couple of years ago a moth was found in the wetlands that had never before been discovered. The long, skinny larval form of the moth can only live inside cane rush stems which are found in this wetland.

### District Plan

The Operative District Plan generally contains the environmental outcomes sought by the Council and residents. Council commenced its first review of the Operative District Plan in 2006 and intends to incorporate current best practice (rather than a complete rewrite) and new legislative requirements. The review is subject to extensive consultation processes and many opportunities will exist for public input.

With the adoption of the reviewed District Plan likely to occur during the life of this plan, there is also the likelihood of some changes to district planning. More emphasis on environmental mitigation is likely, along with adaptive responses to climate change. In addition the following will be considered and provided for:

- Provision for economic development in the Hauraki District.
- Policy to facilitate growth of visitor attractions and therefore promotion of the Hauraki District.
- Development of sustainable practices for the protection of Hauraki District's outstanding features.

The first round of consultation for the District Plan review will be occurring in September 2009.

### Asset Management Plans

Work will continue on updating Council's Asset Management Plans. Council has a team approach to this project and the emphasis over the next three years will be on:

- Improvement to asset knowledge and condition data.
- Annual improvement programmes.
- Use of modeling tools for future asset assessment.
- Incorporation of activity plans for community assets.
- Re-assessing Non Financial Performance Indicators.

### QUICK FACTS

### Did you Know?

### Biodiversity – Bio what?

Biodiversity is diversity of animal and plant species, the genetic diversity of these species and places or habitats they live in. We need biodiversity because:

- Our food and medicines come from biodiversity.
- Clean water is provided by healthy biodiversity.
- Genetic diversity in crops enables us to produce new varieties.
- Biodiversity will be a source of future pharmaceutical discoveries.
- Native, birds, bats and insects pollinate our gardens.
- Forests trap silt.
- We breathe the oxygen produced by trees.
- Bacteria break down our green waste into fertile soil.
- Marine organisms help to clean up any untreated effluent leached into oceans.
- Biodiversity is the basis of the burgeoning eco-tourism industry.

Did you know that Council is required, under the Resource Management Act 1991 and the Local Government Act 2002, to work towards achieving sustainability and to work towards protecting biodiversity on private land? Council does this by activities such as animal pest control in its reserves, rules and regulations in its plans that help protect native bush and wetlands and working with schools to help children learn about native flora, fauna and clean water.

### Policy

Council's policies require regular review to ensure they reflect the current views of the Council and/or community. Policies due for review during the period 2009/10 – 2010/11 include:

- Contestable Social Fund Policy
- Dog Control Policy
- Earthquake Prone and Dangerous and Insanitary Buildings Policy
- Economic Development Strategy
- Gambling Act Venue Policy
- Positive Ageing Strategy
- Investment Policy
- Liability Management Policy

# Governance & Leadership Group

## Policy Development

- Sale of Liquor Policy
- Youth Policy

With increased policy direction from Central Government concerning sustainable development and climate change it is likely that Council will be required to develop further policies to ensure that both Council and its communities are responding to these issues.

In addition, internal policies are being developed in order to standardise communication techniques, such as the use of media. Other internal policies are continually being reviewed and updated.

### Regional Policy Statements

The review of the Regional Policy Statements was commenced in 2008 and the Draft Statements are programmed to be released for consultation in 2010. These statements will have a major effect on District Councils as they are required to 'give effect to' rather than the previous 'not be inconsistent with'.

The other significant issue relating to these statements is that regional councils now have the ability to take a much larger regulatory role in issues such as landscape, land use, heritage, climate change and infrastructure.

Hauraki District Council will play an active role in participating in the development of these statements.

### National Policy Submissions

Council may make submissions on national public policy from time to time as considered appropriate.

### Triennial Survey

Council will be conducting its next triennial survey in 2010.

### Resource Management Act Review

The Government is conducting a Resource Management Act review with the purpose of simplifying the Act and their initiatives include simplifying District Plans, reducing the number of consent categories and making greater use

of National Policy and National Environmental Standards which will impact on this Council activity and its District Plan implementation.

## Walking the Talk

## On Sustainability

### District Plans

An important part of the Council's core business is administration of the District Plan, which is legislated by the Resource Management Act 1991 (RMA). The District Plan prescribes what activities people can and can not do within zones in the District and what they have to get permission to do. It essentially sets the environmental bottom line for the District and is an important tool for the mitigation of environmental impacts. The RMA states that Council must ensure that it:-

*"manage{s} the use, development and protection of natural and physical resources in a way, or at a rate, which enables people and communities to provide for their social, economic and cultural wellbeing and for their health and safety while:*

- a) Sustaining the potential of natural and physical resources to meet the reasonably foreseeable needs of future generations; and*
- b) Safeguarding the life-supporting capacity of air, water, soil and ecosystems; and*
- c) Avoiding, remedying, or mitigating any adverse effects of activities on the environment."*

In order to do this, Council approves and implements policies and objectives such as the various 'Policies on Subdivisions' and within them the 'objectives regarding elite soils/highly productive soils'. These help to ensure that the resources within the district are maintained and available for future generations.

The District Plan is also vital for the protection of significant landscapes and heritage buildings/sites and helps to prevent uncontrolled development. All this is done to ensure that not only are we able to enjoy these assets in our lifetime, but future generations will be able to enjoy them too.



**Pumphouse (Waihi) in the mist**

# Governance & Leadership Group

## Policy Development

### What is the cost of operating Policy Development?

|                                     | Forecast<br>2009-10<br>\$000's | Forecast<br>2010-11<br>\$000's | Forecast<br>2011-12<br>\$000's | Forecast<br>2012-13<br>\$000's | Forecast<br>2013-14<br>\$000's | Forecast<br>2014-15<br>\$000's | Forecast<br>2015-16<br>\$000's | Forecast<br>2016-17<br>\$000's | Forecast<br>2017-18<br>\$000's | Forecast<br>2018-19<br>\$000's |
|-------------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| <b>OPERATING EXPENDITURE</b>        |                                |                                |                                |                                |                                |                                |                                |                                |                                |                                |
| Strategic Planning                  | 478                            | 459                            | 505                            | 505                            | 495                            | 553                            | 550                            | 546                            | 612                            | 610                            |
| RMA Policy                          | 265                            | 274                            | 155                            | 152                            | 156                            | 159                            | 163                            | 167                            | 172                            | 176                            |
|                                     | <b>743</b>                     | <b>733</b>                     | <b>660</b>                     | <b>657</b>                     | <b>651</b>                     | <b>712</b>                     | <b>713</b>                     | <b>713</b>                     | <b>784</b>                     | <b>786</b>                     |
| <b>LESS OPERATING REVENUE</b>       |                                |                                |                                |                                |                                |                                |                                |                                |                                |                                |
| Fees and Charges                    | 1                              | 1                              | 6                              | 7                              | 7                              | 7                              | 7                              | 7                              | 7                              | 8                              |
| General Rates                       | 662                            | 650                            | 620                            | 704                            | 698                            | 680                            | 761                            | 761                            | 752                            | 835                            |
|                                     | <b>663</b>                     | <b>651</b>                     | <b>626</b>                     | <b>711</b>                     | <b>705</b>                     | <b>687</b>                     | <b>768</b>                     | <b>768</b>                     | <b>759</b>                     | <b>843</b>                     |
| <b>OPERATING SURPLUS/(DEFICIT)</b>  | <b>(80)</b>                    | <b>(82)</b>                    | <b>(34)</b>                    | <b>54</b>                      | <b>54</b>                      | <b>(25)</b>                    | <b>55</b>                      | <b>55</b>                      | <b>(25)</b>                    | <b>57</b>                      |
| <b>FUNDED BY</b>                    |                                |                                |                                |                                |                                |                                |                                |                                |                                |                                |
| Transfers to/(from) General Reserve | (80)                           | (82)                           | (34)                           | 54                             | 54                             | (25)                           | 55                             | 55                             | (25)                           | 57                             |
|                                     | <b>(80)</b>                    | <b>(82)</b>                    | <b>(34)</b>                    | <b>54</b>                      | <b>54</b>                      | <b>(25)</b>                    | <b>55</b>                      | <b>55</b>                      | <b>(25)</b>                    | <b>57</b>                      |

