

Leadership Group



What is Leadership?

The purpose of local government as defined in the Local Government Act 2002 is:

- To enable democratic local decision-making and action by, and on behalf of, communities; and
- To promote the social, economic, environmental, and cultural well-being of communities, in the present and for the future.

The Hauraki District Council has stated its leadership role in achieving the purpose is:

- to ensure the successful...
 - provision of services and facilities,
 - advocacy on behalf of the community; and
 - use and management of resources,
for all who live in or visit the Hauraki District.

Which activities are included in the Leadership group?

- Democracy,
- Iwi Liaison,
- Policy Development,
 - Strategic planning,
 - Resource management policy development.

Why are these activities included?

These activities collectively provide the governance and policy development required to enable Council to meet its legislative requirement to:

- Formulate the Districts strategic direction in conjunction with the community - now the Hauraki Community Plan (HCP),
- Determine the services and activities to be undertaken,
- Consult with the community on all significant issues,
- Manage principal risks,
- Administer various statutes and regulations,
- Monitor the delivery of the HCP and Annual Plan,
- Ensure the integrity of management control systems,
- Safeguard public interest,
- Report to ratepayers and residents.

How does Leadership contribute to community outcomes?

Community Outcomes	HDC Proposed Actions
Sustained economic growth	<ul style="list-style-type: none"> • Businesses attracted, assisted and sustained in the District. • Active promotion of the District. • The encouragement of employment opportunities. • An improved image created for the District.
Safe and healthy environment	<ul style="list-style-type: none"> • Appropriate Council involvement in mining issues. • Open communication on environmental issues within the District. • Assured water quality and water supply. • Improved drainage in low areas. • Wastewater treatment complies with resource consent requirements.
Safe and accessible Land Transport system	<ul style="list-style-type: none"> • Compliance with roading standards. • Improved footpaths. • Planning intergrated with Regional Land Transport Strategy, Transit New Zealand and neighbouring local authority planning.
Affordable services and facilities	<ul style="list-style-type: none"> • Affordable services and facilities provided by Council. • Provision of recreation and leisure services.

What is Council's role?

Council's Role	Democracy	Policy Development	Iwi Liaison
Lead to plan for and provide	✓	✓	✓
Advocate to promote and encourage		✓	✓
Support to contribute and assist		✓	✓

Council interacts with its community to plan for the future. Council's focus is on a sustainable development approach that ensures the future needs of its community are taken into account when making decisions on current issues.

What are the negative effects?

There are no significant negative effects for this group of activities.

Key changes that affect more than one activity

Every three years, at least two years prior to a Triennial Election, Council must review the method by which members are elected - i.e. First Past the Post or Single Transferable Vote.

If the Council resolves to keep the same system or method, and the decision is not challenged by poll, then there will be no further costs incurred in that period. If the decision is challenged, a poll will be required at a cost of approximately \$30,000. If the outcome of the poll determines a change then that system stays in place for the following six years. The next time the electoral system is to be reviewed is 2005.

The Local Electoral Act requires that every six years, a Council must review its basis for representation. This includes how many members will be elected onto Council and whether or not they represent Wards or simply 'at large' from across the district; and whether or not there are to be Community boards.

Hauraki District Council's first review of representation is to be held in 2006/07, then every 6 years. It may be that when Council conducts the review and announces its decision, that this is accepted by the community. If it is not then a poll will be held.

The Council will be commencing the review of its Operative District Plan during the term of this transitional HCP.

Consideration of community outcomes and how the new District Plan may help to achieve them will have to be included in the consultation process.

Democracy



HDC Democracy

The Mayor and Councillors are elected every three years. Their role is to provide leadership to the community, to assess community related issues and make decisions on behalf of residents, ratepayers and stakeholders which affect the Hauraki District.

The Council provides leadership and direction in community management through decision-making, advocacy, facilitation, and monitoring.

Section 14 of the Local Government Act, 2002 defines the principles that Council must act in accordance with. A summary of these principles is:

- Conduct all its business in an open and transparent manner,
- Deliver its services effectively,
- Make itself aware of community views,
- Have regard to the views of its communities.

When making decisions the Council should take account of:

- The diversity of its communities interests,
- The interests of the communities in the future,
- The effect of its decisions on community well-being.

The Council should also:

- Work with other councils and groups to ensure it achieves its objectives,
- Run any commercial operation with sound business practises,
- Manage resources on behalf of its communities and use them effectively,
- Provide opportunities for Maori to take part in decision-making processes.

The Council, in taking a sustainable approach, should take into account:

- The social, economic and cultural well-being of its people and communities,
- Maintaining and enhancing the environment,
- The reasonable foreseen needs of future generations.

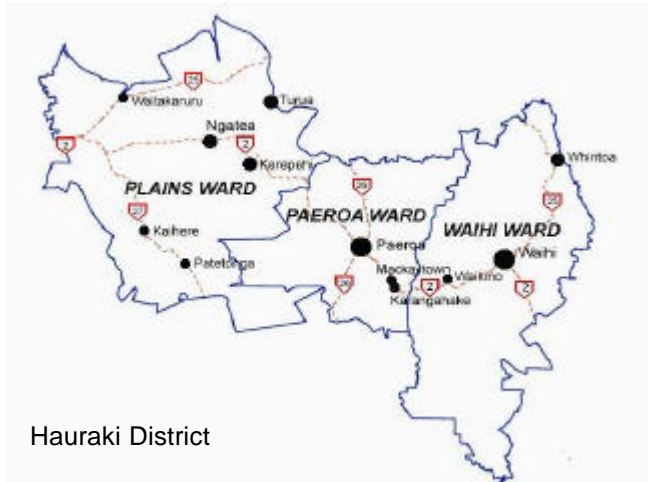
Council exercises its responsibilities under the Local Government Act, 2002 and approximately 100 other acts and associated regulations some of which are listed in the 'Legislation' section on page 121.

How does Council deliver this service?

Councillors are elected from three wards as follows:

Waihi:	5 councillors
Paeroa:	4 councillors
Plains:	4 councillors

The Mayor is elected from the District at large.



Hauraki District

Council reviews the Committee structures after each triennial election. At the last review in 2001 Council established the following Standing Committees:

The Planning and Finance Committee

The Planning and Finance Committee handles matters relating to finance and administration including property management and development, information services and District policy development. Planning matters include Building Act consents and monitoring, animal control, rural fire control, forestry, mining issues, district land use planning, Health Act consents and monitoring, libraries, district promotions, community and economic development, sports co-ordination and tourism.

The Works Committee

The Works Committee deals with infrastructural asset matters including solid waste collection and disposal, service delivery and operation of Business Units, quarry operation and the workshop.

The Hearings Committee

The Hearings Committee handles matters relating to the Resource Management Act consents and monitoring and district land use planning. This committee has delegated authority from the Council to act. It also undertakes hearings under the Dog Control and Liquor Acts.

Consultative Committee Water and Wastes

Established to help manage consultation regarding the issues of water and waste within the District with special interest groups, including Iwi.

Wards Committees

The Paeroa Ward Committee, the Waihi Ward Committee and the Plains Ward Committee each deal with community issues specific to their Ward.

How does Democracy contribute to the community outcomes?

Community Outcomes	How Democracy contributes
Sustained economic growth	Leadership is provided with the intention of aiming to achieve all the community outcomes.
Safe and healthy environment	
Safe and accessible roads	
Affordable services and facilities	

Current Levels of Service

Elected Members

Mayor: Mr. B J (Basil) Morrison CNZM, JP.

Plains Ward

- Mr. I D Troughton (Chairman)
- Mrs. V J B Laurich (Deputy)
- Mr. B A Gordon
- Mr. D E Challis, JP

Paeroa Ward

- Mrs. G L Munro (Chairperson)
- Mr. B P Dunn (Deputy)
- Mr. J P Tregidga, JP
- Mr. K W Trembath

Waihi Ward

- Mr. S G Baker, JP (Chairman)
- Mr. M J Hayden (Deputy)
- Mr. D C Lockwood
- Mrs. D M Carmine
- Mrs. B T Wightman

District Councillors

The Council meets on the last Thursday of each month at the Paeroa Office, commencing at 10:00 am. Extraordinary meetings are scheduled as required. The Council has seven Standing Committees.

Ward Committees

The Council currently has three Ward Committees that deal with community issues specific to their Ward - Plains, Paeroa, and Waihi. All three Ward Committees meet on the first Monday of each month at the Paeroa Office, at 9:00am, 1:00pm and 3:30pm respectively. Following the elections in October 2004, the dates, times and committees will be reviewed.

Standing Committees

(The Mayor is appointed as an ex-officio member to all Council Committees and Subcommittees)

Works Committee

Meet on the third to last Thursday of each month at the Paeroa Office, at 10:00 am

Don Challis (Chairman)	Ian Troughton (Deputy)
Sel Baker	Bryan Dunn
Basil Morrison (Mayor)	Keith Trembath
Bronwyn Wightman	

Planning and Finance Committee

Meet on the third to last Thursday of each month at the Paeroa Office, at 1:00 pm

Mary Carmine (Chairman)	John Tregidga (Deputy)
Bruce Gordon	Mike Hayden
Gill Munro	Basil Morrison (Mayor)
Valda Laurich	Don Lockwood

The Hearings Committee

Meets on the second to last Thursday and fourth to last Thursday of each month, as required

John Tregidga (Chairman)	Mary Carmine (Deputy)
Bruce Gordon	Mike Hayden

The Consultative Committee Water and Wastes

Meets on the first Tuesday of every second month at the Paeroa Office, at 10:00am

Sel Baker (Chairman)	Don Challis (Deputy)
Keith Trembath	Bronwyn Wightman
Ngati Tara Tokanui	Ngati Paoa
Forest and Bird Society	Ngati Maru
Gill Munro	Mary Carmine
Ian Troughton	Basil Morrison (Mayor)
Ngati Tamatera	Ngati Hako
Hauraki Maori Trust	Federated Farmers
Ohinemuri Earthwatch	

What will success look like?

Target	Measure
To prepare and adopt a Long Term Council Community Plan	Adopt plan by 30 th June 2006, 2009 and 2012.
To prepare and adopt Annual Plans	Adopt Plans by 30 th June in each year where a LTCCP is not required.
To prepare and adopt an Annual Report	Adopt Report by 31 st October each year.
Undertake the review of electoral systems	Provide public notice of Council decision by September 12 th 2005.
Undertake the review of representation	Provide public notice of council decision by September 8 th 2006.

Iwi Liaison



HDC Iwi Liaison

The Local Government Act, 2002 requires that Council recognise Maori as a specific group within the community and places a specific responsibility on Council to:

- Provide opportunities for Maori to be involved in decision-making processes,
- Develop policies for consultation with Maori,
- Foster capacity building for Maori to take part in local government processes,
- Acknowledge the relationship of Tangata Whenua with the natural environment.

How does Iwi Liaison contribute to community outcomes?

Community Outcome	How Iwi Liaison contributes
Safe and Healthy environment	<ul style="list-style-type: none"> • Improve the ability for Maori to take part in Local Government processes and decision-making. • To acknowledge relationship between Maori and the natural and physical environment.

Current Levels of Service

Council employs an Iwi Liaison officer who is responsible in facilitating improved communication and understanding between Council, staff and Maori.

The officer is focussed on relationship building and the development of Memoranda of Understanding between Council and Iwi groups that have tangata whenua status in the Hauraki District.

Council has negotiated Memoranda of Partnership with the following tangata whenua groups:

- Te Kupenga O Ngati Hako,
- Te Runanganui O Ngati Paoa,
- Te Ruunanga A Iwi O Ngati Tamatera.

Council is in the process of negotiating Memoranda of Partnership's with:

- Ngati Maru,
- Te Ruunanga O Ngati Puu,
- Ngati Tara Tokanui,
- Ngati Whanaunga.

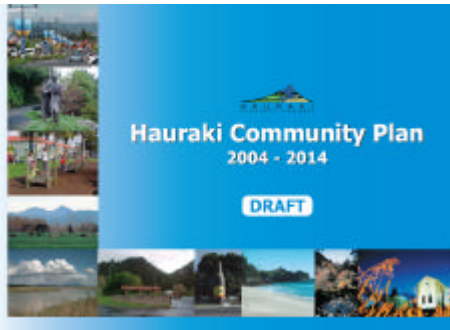
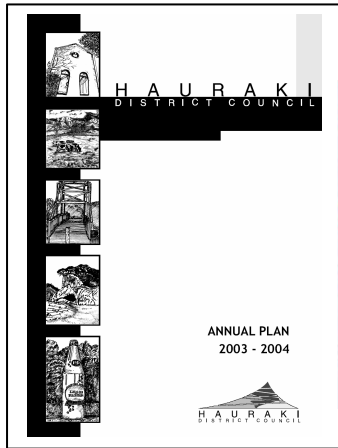
The officer also provides advice to Council on Maori issues, perspectives and protocols.

Council has a joint committee that considers issues relating to water, wastewater and waste. This committee has appointed Iwi representatives in recognition of the special relationship between tangata whenua and the natural and physical environment.

What will success look like?

Target	Measure
To further develop Council's relationships with tangata whenua.	Adoption of further Memoranda of Understanding with tangata whenua groups.

Policy Development



HDC Policy Development

Council has a responsibility to undertake policy development and reporting under the Local Government Act, 2002, the Resource Management Act, 1991 and other legislative provisions.

The process for policy development allows the community the opportunity to participate in direction setting for delivery of council services. The Council also reports on policy implementation and success.

How does Policy Development contribute to the community outcomes?

Community Outcomes	How Policy Development contributes
Sustained economic growth	The development of policy allows Council to develop strategies and programmes that are co-ordinated and focussed on the community's economic growth.
Safe and healthy environment	Provides consistent direction in planning decisions to ensure an environmentally sustained District.

Current Level of Service

Policy Development is managed within the Council's Corporate and Resource Management Planning sections of the Planning and Environmental Services Department. Responsibilities include the development of Council's statutory corporate policy documents which are listed below:

Type of Plan	Description
Hauraki Community Plan (HCP)	This plan sets the strategic direction for Council, the community and other stakeholders over a 10 year period. It details the community outcomes to be progressed over that period. It is reviewed every three years.
Annual Plan	An annual plan is the budgeted costs of the programmes and activities intended to be carried out by the Council during each year, and the source of funding in respect of these. The Annual Plan is produced each year an HCP is not.
Annual Report	An Annual Report assesses Council's performance against its proposed policies, objectives, activities, performance targets, indicative costs, and sources of funds as specified in its Annual Plan for that year.
Asset Management Plans	A management tool to ensure long term planning for the maintenance, renewal and development of Council's assets is undertaken.
Operative District Plan	Provides statutory direction to Council and the public on planning development controls within the District. The Plan must be reviewed every 10 years.
Public consultation	Process by which the public has formal access and input into the consideration of policy issues and consequent decision-making.
Individual Policies	Specific policies are required to be developed in response to legislative requirements or internal organisational requirements.

Many of the recent legislative changes made by Government require the Council to develop policies to help implement Council responsibilities towards managing these legislative changes within the Hauraki District.

Recent legislative changes include:

- Local Government Act,
- Gambling Act,
- Resource Management Act,
- Prostitution Act,
- Dog Control Act,
- Building Act.

What will success look like?

Target	Measure
Publication of the Annual Report	That the Annual Report is completed, audited and adopted by Council by 31 st October, each year.
Publication of the 2005/06 Annual Plan	The 2005/06 Annual Plan adopted by Council by 30 th June 2005.
Special Consultative Procedure	That all issues subject to a special consultative procedure meet the requirements of the Local Government Act, 2002. That a programme for identifying the community outcomes for the 2006/07 HCP is adopted by Council by 31 December, 2004.
District Plan review	Discussion paper considered by Council by 31 March 2005.

Council's Proposed Strategies

The 2006/07 HCP is required to reflect community outcomes identified through consulting with the community and community organisations. Council will be working with its community and other stakeholders to ensure that the identification of the community outcomes for 2006 year is a participative and robust process.

The Operative District Plan generally delivers the environmental outcomes sought by the Council and residents. Council's future strategy will see the present District Plan being updated and amended to incorporate current best practice rather than being completely rewritten. The review is subject to consultation processes and many opportunities will exist for public input. The initial research and policy consideration for the review will commence in 2004/05. The review is due to be completed in 2007/08.

Signalling possible change in Levels of service

There are many legislative changes being considered by the government and as these are passed into law, Council will develop or review policy positions on them.

The Resource Management policy is still evolving and the Resource Management Act has recently been amended. Further amendments are being considered by Government.

Where do funds come from?

Activity	General Rates District	Targeted Rates	User Charges & Fees
Policy Development	100%	-	-

What is the cost of operating the Policy Development activity?

Forecast 2003-04 \$000's		Forecast 2004-05 \$000's	Projected 2005-06 \$000's	Projected 2006-07 \$000's	Projected 2007-08 \$000's	Projected 2008-09 \$000's	Projected 2009-10 \$000's	Projected 2010-11 \$000's	Projected 2011-12 \$000's	Projected 2012-13 \$000's	Projected 2013-14 \$000's
	EXPENDITURE										
334	Strategic Planning	357	391	351	362	375	361	372	385	361	372
75	RMA Policy	89	88	178	225	190	110	70	69	70	70
409	Total Expenditure	446	479	529	587	565	471	442	454	431	442
	LESS REVENUE										
(11)	Fees and Charges	(1)	(1)	(1)	(1)	(1)	(3)	(5)	(5)	(2)	(1)
(398)	General Rates	(445)	(478)	(528)	(586)	(564)	(468)	(437)	(449)	(429)	(441)
-	NET COST OF SERVICE	-	-	-	-	-	-	-	-	-	-

