



Governance and Leadership Group

The purpose of local government as defined in the Local Government Act 2002 is:

- To enable democratic local decision-making and action by, and on behalf of communities; and
- To promote the social, economic, environmental, and cultural well-being of communities, in the present and for the future.

The Hauraki District Council has stated its governance and leadership role in achieving this purpose is:

to ensure the successful...

- Provision of services and facilities;
- Advocacy on behalf of the community; and
- Use and management of resources.

... for all who live in or visit the Hauraki District.

WHICH ACTIVITIES ARE INCLUDED IN THE GOVERNANCE AND LEADERSHIP GROUP?

- Democracy
- Iwi Liaison
- Policy Development
 - Strategic Planning
 - Resource Management Policy Development

WHY ARE THESE ACTIVITIES INCLUDED?

These activities collectively provide the governance and policy development required to enable Council to meet its legislative requirement to:

- Formulate the Districts strategic direction in conjunction with the community needs – called the Hauraki Community Plan;
- Determine the services and activities to be undertaken;
- Consult with the community on all significant issues;
- Manage principal risks;
- Administer various statutes and regulations;
- Deliver the Hauraki Community Plan, the Annual Plan and the Annual Report;
- Ensure the integrity of management control systems;
- Safeguard public interest;
- Report to ratepayers and residents.

RATIONALE OF GOVERNANCE AND LEADERSHIP

DEMOCRACY

Primary rationale: Through the community local election processes, the Council has a responsibility to provide community leadership, make decisions and involve the community in long-term strategic planning. Council has a statutory responsibility to undertake this activity.

IWI LIAISON

Primary rationale: The purpose of Iwi Liaison is to independently facilitate input from the Maori community into democratic and community processes. Council has a statutory responsibility for this activity under the Local Government Act 2002.

POLICY DEVELOPMENT

Primary rationale: To formulate strategic direction in all policies, by-law and planning matters. Predominant drivers for policy development stem from legislative requirements. Council is involved in this activity because of public demand and statutory responsibility.

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WHAT COMMUNITY OUTCOME DOES GOVERNANCE AND LEADERSHIP SERVICES CONTRIBUTE TO?

| Community Outcomes | Democracy | Iwi Liaison | Policy Development |
|---|-----------|----------------------|--------------------|
| Vibrant and sustainable businesses and business economies in our district. | | Partner | Leader |
| Integrated provision of quality health and social services throughout our district. | Advocate | | |
| Maintain and protect the vibrancy of rural communities within our district. | Leader | Partner | Leader |
| Cultural values of the Tangata Whenua throughout the district be respected and supported through further development of consultation, participation and partnerships. | | Partner and Advocate | |
| Our Hauraki Youth be provided with greater opportunities to participate in the decision-making processes pertaining to the development of our communities. | Advocate | | Leader |
| Hauraki District Residents be given the opportunity to participate in educational and training programmes. | Advocate | | |
| Management of our Natural and Physical environment in a sustainable manner. | Leader | Partner and Advocate | Leader |
| Long term planning to ensure that our future infrastructure requirements meet the growth and development opportunities of our district. | Leader | | Leader |
| We encourage increased opportunities to participate in recreational, sporting and cultural activities. | Advocate | | |

Council interacts with the community to plan for the future. Council's focus is on a sustainable development approach that ensures the future needs of its community are taken into account when making decisions on current issues.

CURRENT PLANS AND STRATEGIES

The Hauraki Community Plan, the Annual Plan, the Annual Report and the District Plan are the key Council plans and strategies that encompass the majority of Council's activities. Council also maintains by-laws and specific policies in the Governance and Leadership Group.

KEY CHANGES THAT AFFECT MORE THAN ONE ACTIVITY

Council undertakes a number of processes and projects that influence most Council activities across the organisation. As the product of these processes and projects are finalised, there can be changes to particular aspects of activities as a result. These processes and projects may include:

- Long-Term Council Community Plan
- Annual Plan
- District Plan
- Special Consultative Procedure, particularly on policies or by-laws
- Iwi Consultation
- Triennial Survey

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Every three years, at least two years prior to a Triennial Election, Council must review the method by which members are elected – i.e. First Past the Post or Single Transferable Vote.

If Council resolves to keep the same system, or method, and the decision is not challenged by poll, then there will be no further costs incurred in that period. If the decision is challenged and a poll determines a change then that system stays in place for the following six years. The next time the electoral system is to be reviewed is 2008.

The Local Electoral Act requires that every six years, a Council must review its basis for representation. This includes how many members will be elected onto Council and whether or not they represent Wards or simply 'at large' from across the District; and whether or not there are to be Community Boards.

Hauraki District Council's next review of representation is to be held in 2006/07, then every six years. It may be that when Council conducts the review and announces its decision, that this is accepted by the community. If it is not then a hearing will be held, with the right of appeal to the Local Government Commission, whose decision is final.

Council has commenced the review of its Operative District Plan and this will be progressed through the term of this Hauraki Community Plan. Consideration of Community Outcomes and how the reviewed District Plan may help to achieve them will have to be included in the consideration process.

COUNCIL ORGANISATIONS

Part 5 of the Local Government Act, 2002 sets out requirements for Council appointees to community organisations and their role in monitoring the performance of that community organisation. These responsibilities include the evaluation of the community organisation in achieving:

- The Council's objectives for the organisation;
- The desired results of the organisation;
- The overall aims and outcomes of the Council.

Council appoints representatives to a large number of community organisations and this responsibility of monitoring performance was a new one introduced in the Local Government Act, 2002. Examples of such include:

- Go Waihi
- Positive Paeroa
- Waihi Community Vision
- Tourism Coromandel
- Reserve committees

WHAT ARE THE NEGATIVE EFFECTS?

Policy can often advantage some individuals or groups at the expense of others as policy decisions affect all well-beings – some more positively than others.

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WHAT IS THE COST OF OPERATING THE GOVERNANCE AND LEADERSHIP GROUP?

| | Budget 2006-07 | Budget 2007-08 | Budget 2008-09 | Budget 2009-10 | Budget 2010-11 | Budget 2011-12 | Budget 2012-13 | Budget 2013-14 | Budget 2014-15 | Budget 2015-16 |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's | \$000's |
| OPERATING EXPENDITURE | | | | | | | | | | |
| Democracy | 1,098 | 1,173 | 1,162 | 1,205 | 1,271 | 1,232 | 1,255 | 1,316 | 1,316 | 1,327 |
| Policy Development | 712 | 718 | 767 | 670 | 638 | 703 | 663 | 674 | 740 | 693 |
| Iwi Liaison | 55 | 57 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 |
| | 1,865 | 1,948 | 1,988 | 1,935 | 1,970 | 1,997 | 1,981 | 2,054 | 2,121 | 2,086 |
| LESS OPERATING REVENUE | | | | | | | | | | |
| Fees and Charges | 1 | 1 | 1 | 1 | 1 | 3 | 6 | 6 | 2 | 1 |
| General Rates | 1,763 | 1,890 | 1,945 | 1,929 | 2,005 | 2,031 | 2,013 | 2,084 | 2,149 | 2,113 |
| | 1,764 | 1,891 | 1,946 | 1,930 | 2,006 | 2,034 | 2,019 | 2,090 | 2,151 | 2,114 |
| OPERATING SURPLUS/(DEFICIT) | (101) | (57) | (42) | (5) | 36 | 37 | 38 | 36 | 30 | 28 |
| FUNDED BY | | | | | | | | | | |
| Transfers to/(from) General Reserve | (101) | (57) | (42) | (5) | 36 | 37 | 38 | 36 | 30 | 28 |
| | (101) | (57) | (42) | (5) | 36 | 37 | 38 | 36 | 30 | 28 |

Democracy

CURRENT LEVELS OF SERVICE

The Mayor and Councillors are elected every three years. Their role is to provide governance and leadership to the community, to assess community related issues and make decisions on behalf of residents, ratepayers and stakeholders which affect the Hauraki District.

Council provides governance, leadership and direction in community management through decision-making, advocacy, facilitation, and monitoring.

Section 14 of the Local Government Act, 2002 defines the principles that Council must act in accordance with. A summary of these principles is:

- Conduct all its business in an open and transparent manner;
- Deliver its services effectively;
- Make itself aware of community views;
- Have regard to the view of its communities.

When making decisions the Council should take account of:

- The diversity of its communities interest;
- The interests of the communities in the future;
- The effect of its decisions on community well-being.

The Council should also:

- Work with other councils and groups to ensure collaborative objectives are achieved;
- Operate any commercial operation with sound business practices;
- Manage resources on behalf of the Hauraki District community and use them effectively;

- Provide opportunity for Maori to take part in decision-making processes.

The Council, in taking a sustainable approach, should take into account:

- The social, economic and cultural well-being of the people and communities;
- Maintaining and enhancing the environment;
- The reasonable foreseen needs of future generations.

Council exercises its responsibilities under the Local Government Act 2002 and approximately 100 other Acts and associated regulations, some of which are listed in the 'Appendix 4 - Legislation' on page 220.

HOW DOES COUNCIL DELIVER THIS SERVICE?

Councillors are elected from three wards as follows:

- Waihi: 5 councillors
- Paeroa: 4 councillors
- Plains: 4 councillors

The Mayor is elected from the District at large.

Council reviews the committee structures after each triennial election. The last review of committee structures was in 2004. The next review will be in 2007.

Council has also allocated Activities to Councillors. These portfolios are listed in Appendix 1 of this plan.

SIGNALLING POSSIBLE CHANGE IN LEVELS OF SERVICE

Triennial elections are scheduled for October, 2007.

Prior to each triennial election, Council must decide which electoral system to use:

- First Past the Post
- Single Transferable Vote

This review was undertaken in 2005 with the First Past the Post system being retained. The next review is scheduled for 2008.

Council will complete a review of its representation arrangements in by 31st August 2006 as required by the Local Electoral Act 2001. Further reviews of representation are subsequently required every six years.

Council resolved not have Maori seats on Council in 2005. The community had opportunity to appeal the decision made by Council through to February 2006. No appeals were made. The next consideration of Maori representation on Council is required in 2008/09.

A LIST OF MEMBERS

Elected Members

Mayor: Mr. J P Tregidga, J.P.

Plains Wards

Mr. I D Troughton (Chairperson)
Mr. D E Challis, JP (Deputy)
Mr. B A Gordon
Mr. A G Gray

Paeroa Ward

Mrs. J Bubb, JP (Chairperson)
Mr. K W Trembath (Deputy)
Mr. T Meyers
Mr. P Milner

Waihi Ward

Mr. S G Baker, JP (Chairperson)
Mr. M J Hayden (Deputy)
Mrs. D M Carmine (Deputy Mayor)
Mr. D C Lockwood
Mrs. B T Wightman

District Councillors

Council meets on the last Thursday and the third to last Thursday of each month at the Paeroa Office, commencing at 9:00am. Extraordinary meetings are scheduled as required. Council has six Standing Committees:

- Paeroa Ward Committee;
- Waihi Ward Committee;
- Plains Ward Committee;
- Hearings Committee;
- District Plan Committee;
- Consultative Water and Waste Committee.

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Democracy

WHAT WILL SUCCESS LOOK LIKE?

| Current Levels of Service | Measure | Method of measuring target | Baseline | Target 2006-09 | Target 2009-16 | Contribution to Community Outcomes |
|---|---|--|-------------|--|--|--|
| Council will conduct all its business in an open and transparent manner. | All procedural requirements are met in accordance with the Local Government Act 2002, Local Government Official Information and Meetings Act 1987, Standing Orders and other appropriate legislation. | Complaints upheld by the Ombudsman. | New measure | No complaints upheld by the Ombudsman. | No complaints upheld by the Ombudsman. | We want to have a say on our Districts future. |
| | Agendas for the meetings, other than Extraordinary Meetings of the Council, its committees available on the Council's website. | Electronic record of website amendment. | New measure | Available on website two clear working days before each meeting. | Available on website two clear working days before each meeting. | |
| | Develop a formal Communication Strategy. | Council minutes. | New measure | By 30 December 2007. | | |
| When making decisions Council will take account of community views and of the effect of decisions on decision-making. | Implement the decision-making matrix as required by the Significance Policy. | Council agendas. | New measure | 100% | 100% | |
| Council will make itself aware of community views and have regard to views of its communities. | Customer satisfaction of residents in Triennial Residents' Survey in the general performance of Council. | Triennial Residents' Survey results in 2008, 2011, 2014. | New measure | >75% of residents satisfied in general performance of Council. | Increasing | |

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Democracy

WHAT IS THE OPERATING COST FOR THE DEMOCRACY ACTIVITY?

| | Budget 2006-07 \$000's | Budget 2007-08 \$000's | Budget 2008-09 \$000's | Budget 2009-10 \$000's | Budget 2010-11 \$000's | Budget 2011-12 \$000's | Budget 2012-13 \$000's | Budget 2013-14 \$000's | Budget 2014-15 \$000's | Budget 2015-16 \$000's |
|------------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| OPERATING EXPENDITURE | 1,098 | 1,173 | 1,162 | 1,205 | 1,271 | 1,232 | 1,255 | 1,316 | 1,316 | 1,327 |
| LESS OPERATING REVENUE | | | | | | | | | | |
| General Rates | 1,098 | 1,173 | 1,162 | 1,205 | 1,271 | 1,232 | 1,255 | 1,316 | 1,316 | 1,327 |
| OPERATING SURPLUS/(DEFICIT) | - | - | - | - | - | - | - | - | - | - |

Iwi Liaison

The Local Government Act 2002 requires that Council recognise Maori as a specific group within the community and places a specific responsibility on Council to:

- Provide opportunities for Maori to be involved in decision-making processes;
- Develop policies for consultation with Maori;
- Foster capacity building for Maori to take part in local government processes;
- Acknowledge the relationship of Tangata Whenua with the natural environment.

HOW DOES COUNCIL DELIVER THIS SERVICE?

Council employs an Iwi Liaison Officer who is responsible for facilitating improved communication and understanding between Council, staff and Maori.

The Iwi Liaison Officer is focused on relationship building and the development of Memorandum of Partnerships between Council and Iwi groups that have Tangata Whenua status in the Hauraki District.

Council has negotiated Memorandum of Partnership with the following Tangata Whenua groups:

- Te Kupenga O Ngati Hako,
- Te Runanga O Ngati Paoa,
- Te Ruunanga A Iwi O Ngati Tamatera,
- Te Runanga O Ngati Maru.

Council is in the process of negotiating Memorandum of Partnerships with:

- Te Ruunanga O Ngati Puu,
- Ngati Tara Tokanui,
- Ngati Whanaunga.

The Iwi Liaison Officer also provides advice to Council on Maori issues, perspectives and protocols.

Council has a joint committee that considers issues relating to water, wastewater and waste. This committee has appointed Iwi representatives in recognition of the special relationship between Tangata Whenua and the natural and physical environment.

IWI LIAISON FORUM

Council is currently in ongoing dialogue with Tangata Whenua considering the establishment of an Iwi Liaison Forum. All parties are hoping to develop a mechanism where the opportunity for discussion, dialogue and ongoing exchange of views can be fostered and encouraged.

Council acknowledges its responsibility under the Local Government Act 2002 to:

- Have continuing consultation with Tangata Whenua;
- Consider options for capacity building of Tangata Whenua to better enable their participation in decision-making processes.

The Iwi Liaison Forum is seen as a potentially valuable mechanism for furthering these relationships.

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Iwi Liaison

WHAT WILL SUCCESS LOOK LIKE?

| Current Levels of Service | Measure | Method of measuring target | Baseline | Target 2006-09 | Target 2009-16 | Contribution to Community Outcomes |
|--|--|--------------------------------|-------------|--|------------------------------|--|
| Foster capacity building for Maori to take part in local government processes. | Adoption of further Memoranda of Partnerships with Tangata Whenua groups. | Council minutes | New measure | 2 further Memoranda signed by 1 July 2009. | | We encourage the development of culturally appropriate programmes and processes. |
| Acknowledge the relationship of Tangata Whenua with the natural environment. | Establish formal processes for consultation with Maori who are not Tangata Whenua. | Council minutes | New measure | By 30 June 2009 | | |
| Provide opportunities for Maori to be involved in decision-making processes. | Conclude discussions on the possible development of an Iwi Liaison Forum. | Protocols for the forum agreed | New measure | Forum is established by 30 June 2009 | At least annual forums held. | |
| | Regular forums with Memoranda partners are held as agreed. | Meeting minutes | New measure | Meetings at least annually. | Meetings at least annually. | |

IWI LIAISON MANAGEMENT PLANS

| Type of Plan | Description and Objective |
|---------------------------|--|
| Memorandum of Partnership | An agreement between Council and Tangata Whenua outlining a common understanding of roles and how they will work together. |

COUNCIL'S PROPOSED STRATEGIES

To further develop the Iwi Liaison Forum and finalise further Memoranda of Partnership.



*Kotuku Iharairaemanuera
Age 11, Waihi South School
'Taniwha in the Martha Mine Lake, Waihi'*

Governance and Leadership Group

Iwi Liaison

WHAT IS THE COST OF OPERATING THE IWI LIAISON ACTIVITY?

| | Budget 2006-07 \$000's | Budget 2007-08 \$000's | Budget 2008-09 \$000's | Budget 2009-10 \$000's | Budget 2010-11 \$000's | Budget 2011-12 \$000's | Budget 2012-13 \$000's | Budget 2013-14 \$000's | Budget 2014-15 \$000's | Budget 2015-16 \$000's |
|------------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| OPERATING EXPENDITURE | 55 | 57 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 |
| LESS OPERATING REVENUE | | | | | | | | | | |
| General Rates | 55 | 57 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 |
| OPERATING SURPLUS/(DEFICIT) | - | - | - | - | - | - | - | - | - | - |

Policy Development

Council has a responsibility to develop policy, review policy and report on policy under the Local Government Act 2002, the Resource Management Act 1991 and other legislative provisions.

Council’s processes for policy development generally allow the community the opportunity to participate in policy discussions, particularly those that affect the delivery of council services. Council also reports on policy implementation and success.

HOW DOES COUNCIL DELIVER THIS SERVICE?

Policy Development is managed within the Council’s Corporate and Resource Management Planning sections of the Planning and Environmental Services Department. Responsibilities include the development of Council’s statutory corporate policy documents which are listed below:

| Type of Plan | Description |
|------------------------|---|
| Hauraki Community Plan | This plan sets the strategic direction for Council, the community and other stakeholders over a 10 year period. It details the Community Outcomes to be progressed over that period. It is reviewed every three years. |
| Annual Plan | An Annual Plan is the budgeted costs of the programmes and activities intended to be carried out by the Council during each year, and the source of funding in respect of these. The Annual Plan is produced each year a Hauraki Community Plan is not. |
| Annual Report | An Annual Report assesses Council’s performance against its proposed policies, objectives, activities performance targets, indicative costs, and sources of funds as specified in its Annual Plan for that year. |

| Type of Plan | Description |
|------------------------|---|
| Asset Management Plans | A management tool to ensure long term planning for the maintenance, renewal and development of Council’s assets is undertaken and updated on an annual basis. |
| District Plan | Provides statutory direction to Council and the public on planning development controls within the District. The plan must be reviewed every ten years. |
| Public consultation | Process by which the public has formal access and input into the consideration of policy issues and consequent decision-making. |
| Individual policies | Specific policies are required to be developed in response to legislative requirements or internal organisational requirements. |
| By-laws | Rules or regulations made by Council that form local legislation. |

SIGNALLING POSSIBLE CHANGE IN LEVELS OF SERVICE

There are many legislative changes affecting local government and the provision of services being considered by the government, and as these are passed into law, Council will develop or review policy positions on them.

The Resource Management Policy is still evolving and the Resource Management Act has recently been amended. Further amendments are being considered by Government.

The Community Outcome identification process has been completed. Council must now work with other organisations to progress these

Governance and Leadership Group

Policy Development

Outcomes. The results of this partnership approach between agencies may result in the need for Council consideration of additional projects and strategies.

In conjunction with progressing Community Outcomes, Council must formally develop a monitoring programme on these Outcomes. This programme will be developed in the 2006/07 year in preparation of a base-line report for the first format monitoring report due in 2009.

WHAT WILL SUCCESS LOOK LIKE?

| Current Levels of service | Measure | Method of Measuring Target | Baseline | Target 2006-09 | Target 2009-16 | Contribution to Community Outcomes |
|--|--|---|-------------|--|--|--|
| Implement policies required by legislation. | 100% of policies required legislation adopted by due dates. | Council checklist on each issue. | 100% 2005 | 100% | 100% | We want to have our say on our Districts future. |
| Ensure major decisions are made in a democratically accountable way. | 100% of issues subject to a special consultative procedure meet the requirements of the Local Government Act 2002. | Council checklist on each issue. | 100% 2005 | 100% | 100% | |
| Policy development is visible and accountable. | Key draft policy documents subject to consultation are available on Council's website. | Website electronic records. | 100% 2005 | 100% are available by the date of special consultative procedure notification of the policy. | 100% are available by the date of special consultative procedure notification of the policy. | |
| | Community Outcome Monitoring Reports are published. | Publication of reports; Council agenda. | New measure | Reports are produced in 2009. | Reports are produced in 2012 and 2015. | |
| Provide local legislation. | Reviews of by-laws undertaken. | Reviewed by-laws published. | New measure | 30 June 2008 | Reviewed at least by 30 June 2013. | |

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Policy Development

| Current Levels of service | Measure | Method of Measuring Target | Baseline | Target 2006-09 | Target 2009-16 | Contribution to Community Outcomes |
|--|---|----------------------------|-------------|-----------------|----------------|--|
| Council meets statutory planning requirements. | Draft proposed District Plan be notified by 30 June 2008. | Draft Plan notified. | New measure | By 30 June 2008 | | <p>We encourage a balance between economic growth and environmental protection and enhancement;</p> <p>We support the development of land use planning controls that allow for economic growth in a sustainable matter;</p> <p>Our communities support the viability of maintaining our rural lifestyles and values;</p> <p>Protecting the viability of our land for primary production;</p> <p>We encourage planned and developed infrastructural services to sustain our communities growth;</p> <p>We encourage further development of tourism opportunities and facilities focusing on our heritage and eco-tourism;</p> <p>We support protecting our significant habitats and ecosystems;</p> |

COUNCIL'S PROPOSED STRATEGIES

The Operative District Plan generally delivers the environmental outcomes sought by the Council and residents. Council has commenced its first review of the Operative District Plan which will particularly look to incorporate current best practice (rather than being completely rewritten) and new legislative requirements. The review is subject to extensive consultation processes and many opportunities will exist for public input. The initial research for the review has commenced. Public consultation on issues will commence in 2006/07. The Review is due to be completed in 2008/09.

Work will continue on developing Council's Asset Management Plans to a more sophisticated level. Council has a team approach to this project and the emphasis over the next 3 years will be on:

- Improvement to asset knowledge and condition data;
- Annual improvement programmes;

- Use of modelling tools for future asset assessment;
- Incorporation of activity plans for community assets.

Council's existing policies require regular review to ensure they reflect the current views of the Council and/or community. Policies due for review during the period 2006/07 – 2008/09 include:

- Sale of Liquor
- Dog Control
- Gambling Act Venues
- Rating (refer to volume 2)
- Financial (refer to volume 2)
- Governance Statement
- Consultation

- Development and Financial Contributions (refer to volume 2)
- Significance (refer to volume 2)
- Earthquake prone and dangerous and unsanitary buildings.

REVIEW OF BY-LAWS

Council must review all its existing by-laws by 30 June, 2008 and the review must include an assessment of each by-law to determine whether the by-law is the most appropriate method of addressing the perceived problem.

Council inherited a large number of by-laws from its constituent councils (Hauraki Plains and Ohinemuri Counties and Waihi and Paeroa Boroughs) which have been and will continue in force until the review is completed.

Work on the review will commence in 2006 to ensure the statutory deadline is met.

HAURAKI PLAINS – HAZARD ASSESSMENT

Hauraki District Council and Environment Waikato have jointly agreed to review hazard and risk assessment issues on the Hauraki Plains. This review has been agreed to as both Councils have major infrastructural assets on the Hauraki Plains relating to the Waihou and Piako River Schemes, drainage, flood control and foreshore stopbanks.

The current infrastructure's ability to provide the levels of protection needed if climate change and sea level rise affect this area, needs to be assessed and may result in:

- The development of policies to take into account climate change/sea level rise;
- Additional infrastructure requirements.

AGEING STRATEGY

Council plans to work closely with community organisations to develop an Ageing Strategy relevant to Hauraki District.

Governance and Leadership Group

Policy Development

WHAT IS THE COST OF OPERATING THE POLICY DEVELOPMENT ACTIVITY?

| | Budget 2006-07 \$000's | Budget 2007-08 \$000's | Budget 2008-09 \$000's | Budget 2009-10 \$000's | Budget 2010-11 \$000's | Budget 2011-12 \$000's | Budget 2012-13 \$000's | Budget 2013-14 \$000's | Budget 2014-15 \$000's | Budget 2015-16 \$000's |
|-------------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| OPERATING EXPENDITURE | | | | | | | | | | |
| Strategic Planning | 469 | 519 | 583 | 523 | 533 | 596 | 554 | 563 | 627 | 579 |
| RMA Policy | 243 | 199 | 184 | 147 | 105 | 107 | 109 | 111 | 113 | 114 |
| | 712 | 718 | 767 | 670 | 638 | 703 | 663 | 674 | 740 | 693 |
| LESS OPERATING REVENUE | | | | | | | | | | |
| Fees and Charges | 1 | 1 | 1 | 1 | 1 | 3 | 6 | 6 | 2 | 1 |
| General Rates | 610 | 660 | 724 | 664 | 673 | 737 | 695 | 704 | 768 | 720 |
| | 611 | 661 | 725 | 665 | 674 | 740 | 701 | 710 | 770 | 721 |
| OPERATING SURPLUS/(DEFICIT) | (101) | (57) | (42) | (5) | 36 | 37 | 38 | 36 | 30 | 28 |
| FUNDED BY | | | | | | | | | | |
| Transfers to/(from) General Reserve | (101) | (57) | (42) | (5) | 36 | 37 | 38 | 36 | 30 | 28 |
| | (101) | (57) | (42) | (5) | 36 | 37 | 38 | 36 | 30 | 28 |

