

Governance and Leadership Group

The purpose of local government as defined in the Local Government Act 2002 is:

- To enable democratic local decision-making and action by, and on behalf of communities; and
- To promote the social, economic, environmental, and cultural well-being of communities, in the present and for the future.

The Hauraki District Council has stated its governance and leadership role in achieving this purpose is:

to ensure the successful...

- Provision of services and facilities;
- Advocacy on behalf of the community; and
- Use and management of resources.

... for all who live in or visit the Hauraki District.

WHICH ACTIVITIES ARE INCLUDED IN THE GOVERNANCE AND LEADERSHIP GROUP?

- Democracy
- Iwi Liaison
- Policy Development
 - Strategic Planning
 - Resource Management Policy Development

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WHY ARE THESE ACTIVITIES INCLUDED?

These activities collectively provide the governance and policy development required to enable Council to meet its legislative requirement to:

- Formulate the Hauraki Districts strategic direction in conjunction with the community needs – called the Hauraki Community Plan
- Determine the services and activities to be undertaken by the Council
- Consult with the community on all significant issues
- Manage principal risks
- Administer various statutes and regulations
- Deliver the Hauraki Community Plan, the Annual Plan and the Annual Report
- Ensure the integrity of management control systems;
- Safeguard public interest
- Report to ratepayers and residents

RATIONALE OF GOVERNANCE AND LEADERSHIP

DEMOCRACY

Primary rationale: Through the community local election processes, the Council has a responsibility to provide community leadership, make decisions and involve the community in long-term strategic planning. Council has a statutory responsibility to undertake this activity.

IWI LIAISON

Primary rationale: The purpose of Iwi Liaison is to independently facilitate input from the Maori community into democratic and community processes. Council has a statutory responsibility for this activity under the Local Government Act, 2002.

POLICY DEVELOPMENT

Primary rationale: To formulate strategic direction in all policies, by-laws and planning matters. Predominant drivers for policy development stem from legislative requirements. Council is involved in this activity because of public demand and statutory responsibility.

WHAT IS THE COST OF OPERATING THE GOVERNANCE AND LEADERSHIP GROUP?

LTCCP 2008-09 \$000's		Budget 2007-08 \$000's	Budget 2008-09 \$000's
	OPERATING EXPENDITURE		
1,162	Democracy	1,197	1,317
767	Policy Development	761	941
59	Iwi Liaison	55	61
1,988		2,013	2,319
	LESS OPERATING REVENUE		
1	Fees and Charges	1	36
1,945	General Rates	1,875	2,187
1,946		1,876	2,223
(42)	OPERATING SURPLUS/(DEFICIT)	(137)	(96)
	FUNDED BY		
-	Transfers from Community Projects Assistance Fund	(60)	-
(42)	Transfers to/(from) General Reserve	(77)	(96)
(42)		(137)	(96)

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Democracy

Democracy

CURRENT LEVELS OF SERVICE

The Mayor and Councillors are elected by the community every three years. Their role is to provide governance and leadership to the community, to assess community related issues and make decisions on behalf of residents, ratepayers and stakeholders which affect the Hauraki District.

Council provides governance, leadership and direction in community management through decision-making, advocacy, facilitation, and monitoring.

SIGNALLING POSSIBLE CHANGE IN LEVELS OF SERVICE

Triennial elections took place in October, 2007. Prior to each triennial election, Council must decide which electoral system to use:

- First Past the Post
- Single Transferable Vote

This review was undertaken in 2005 with the First Past the Post system being retained. The next review is scheduled for 2008/09.

Any change in levels of service, or any major new projects proposed by existing Elected Members or any new Elected Members elected in the October 2007 elections will continue to be proposed to the community via the Special Consultative Procedure as required under the Local Government Act, 2002.

WHAT WILL SUCCESS LOOK LIKE?

Current Levels of Service	Measure	Method of measuring target	Baseline	Target 2008/09	Contribution to Community Outcomes
Council will conduct all its business in an open and transparent manner.	All procedural requirements are met in accordance with the Local Government Act 2002, Local Government Official Information and Meetings Act 1987, Standing Orders and other appropriate legislation.	Complaints upheld by the Ombudsman.	New measure in 2006/07	No complaints upheld by the Ombudsman.	We want to have a say on our Districts future.
	Agendas for the meetings, other than Extraordinary Meetings of the Council, its committees available on the Council's website.	Electronic record of website amendment.	New measure in 2006/07	Available on website two clear working days before each meeting.	
When making decisions Council will take account of community views and of the effect of decisions on decision-making.	Implement the decision-making matrix as required by the Significance Policy.	Council agendas.	New measure in 2006/07	100%	
Council will make itself aware of community views and have regard to views of its communities.	Customer satisfaction of residents in Triennial Residents' Survey in the general performance of Council.	Triennial Residents' Survey results in 2007, 2011, 2014.	New measure in 2006/07	>75% of residents satisfied in general performance of Council.	

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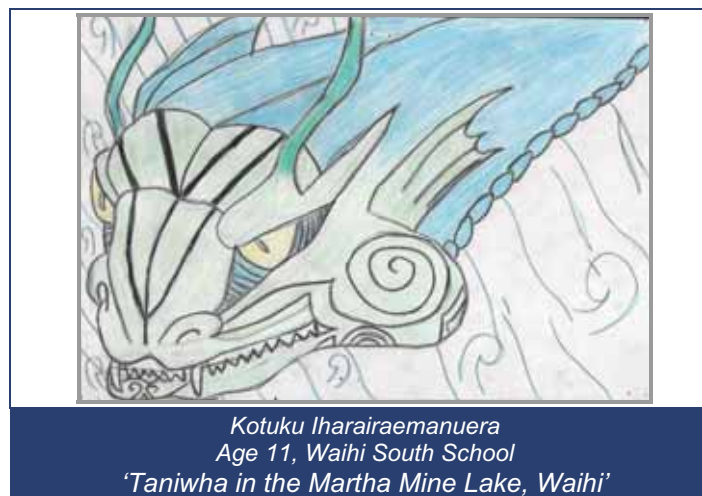
Iwi Liaison

Iwi Liaison

The Local Government Act, 2002 requires that Council recognise Maori as a specific group within the community and places a specific responsibility on Council to:

- Provide opportunities for Maori to be involved in decision-making processes
- Develop policies for consultation with Maori
- Foster capacity building for Maori to take part in local government processes
- Acknowledge the relationship of Tangata Whenua with the natural environment

Council has a joint committee that considers issues relating to water, wastewater and waste. This committee has appointed Iwi representatives in recognition of the special relationship between Tangata Whenua and the natural and physical environment.



WHAT WILL SUCCESS LOOK LIKE?

Current Levels of Service	Measure	Method of measuring target	Baseline	Target 2008/09	Contribution to Community Outcomes
Foster capacity building for Maori to take part in local government processes.	Adoption of further Memoranda of Partnerships with Tangata Whenua groups.	Council minutes	New measure	2 further Memoranda signed by 1 July 2009.	We encourage the development of culturally appropriate programmes and processes.
Acknowledge the relationship of Tangata Whenua with the natural environment.	Establish formal processes for consultation with Maori who are not Tangata Whenua.	Council minutes	New measure	By 30 June 2009	
Provide opportunities for Maori to be involved in decision-making processes.	Conclude discussions on the possible development of an Iwi Liaison Forum.	Protocols for the forum agreed	New measure	Forum is established by 30 June 2009	
	Regular forums with Memoranda partners are held as agreed.	Meeting minutes	New measure	Meetings at least annually.	

Policy Development

Council has a responsibility to develop policy, review policy and report on policy under the Local Government Act 2002, the Resource Management Act 1991 and other legislative provisions.

Council's processes for policy development generally allow the community the opportunity to participate in policy discussions, particularly those that affect the delivery of council services. Council also reports on policy implementation and success.

SIGNALLING POSSIBLE CHANGE IN LEVELS OF SERVICE

There are many legislative changes affecting local government and the provision of services being considered by the government, and as these are passed into law, Council will develop or review policy positions on them.

As the Community Outcome identification process has been completed, Council must now work with other organisations to progress these Outcomes. The results of this partnership approach between agencies may result in the need for Council consideration of additional projects and strategies.

SPECIFIC ACTIONS FOR 2008/09

- Councils District Plan was adopted in 1997. The review of the District Plan was initiated in 2006 and will continue extensively throughout the 2008/09 financial year. Staged consultation on the review of the District Plan will be undertaken with the community during 2008/09.
- Council reviewed all its existing by-laws in 2007/08. This resulted in the development of a single consolidated bylaw. Any changes to the bylaw during the 2008/09 year will be made via the Special Consultative Procedure as required.

- In 2005, the community identified the Community Outcomes for the Hauraki District. Council is required to monitor these Community Outcomes and in 2008/09 concentrated focus will be placed on the monitoring of these outcomes for inclusion into a community monitoring report to be published after 30 June 2009.
- Preparation has begun and will continue regarding the drafting of the Hauraki Community Plan 2009-19. This will include developing a number of policies and procedures to support the Hauraki Community Plan including that of a general policy review, some township based Community Plans, Communication Strategy finalisation, a review of performance measures and levels of service and further progression of Asset Management Plans

CHANGES FOR 2008/09

Since the development of the Hauraki Community Plan 2006-16, it has become apparent that there are some additional projects required to be undertaken in the 2008/09 year. These proposed projects include

- Community Plans for some of the Hauraki District towns and rural settlements
- Full service level review for each activity within Council
- Development of Council sustainability policy and full development of links from this to each activity
- Development of the Hauraki Community Plan 2009 -19 which includes a greater time allowance than envisaged at the time of formulating the financial estimates for the Hauraki Community Plan 2006-16.

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Policy Development

WHAT WILL SUCCESS LOOK LIKE?

Current Levels of service	Measure	Method of Measuring Target	Baseline	Target 2008/09	Contribution to Community Outcomes
Implement policies required by legislation.	100% of policies required legislation adopted by due dates.	Council checklist on each issue.	100% in 2005	100%	We want to have our say on our Districts future.
Ensure major decisions are made in a democratically accountable way.	100% of issues subject to a special consultative procedure meet the requirements of the Local Government Act 2002.	Council checklist on each issue.	100% in 2005	100%	
Policy development is visible and accountable.	Key draft policy documents subject to consultation are available on Council's website.	Website electronic records.	100% in 2005	100% are available by the date of special consultative procedure notification of the policy.	
Council meets statutory planning requirements.	Draft proposed District Plan be notified by 30 December 2008.	Draft Plan notified.	New measure in 2006/07	By 30 June 2008, now deferred to 30 June 2009	<p>We encourage a balance between economic growth and environmental protection and enhancement;</p> <p>We support the development of land use planning controls that allow for economic growth in a sustainable matter;</p> <p>Our communities support the viability of maintaining our rural lifestyles and values;</p> <p>Protecting the viability of our land for primary production;</p> <p>We encourage planned and developed infrastructural services to sustain our communities growth;</p> <p>We encourage further development of tourism opportunities and facilities focusing on our heritage and eco-tourism;</p> <p>We support protecting our significant habitats and ecosystems;</p>